



The CoC is the central collective impact organization addressing homelessness in San Diego through coordination of resources, evaluation of the crisis response system, development of strategies and implementation of best practices for dramatically reducing and ending homelessness.

## January 2021 CoC Advisory Board Meeting Agenda

| AGENDA  |                                |  |
|---|--------------------------------|--|
| <b>Date:</b> January 21, 2021   | <b>Time:</b> 3:00 PM - 4:30 PM | <b>Location:</b> Zoom Video Conference |
| <b>1. Welcome</b>   |                                | Rick Gentry                            |
| <b>2. Consent Agenda</b>  |                                |  |
| a) Approval of December 17, 2020 CoC Advisory Board Meeting Minutes   |                                | Rick Gentry                            |
| <b>3. Board Chair Report and CEO Updates</b>  |                                |  |
| <b>4. Action Items</b>  |                                |  |
| <ul style="list-style-type: none"> <li>• Approval of Proposed Slate to Fill Vacant Business and Education Seats</li> </ul>  |                                | Greg Anglea                            |
| <b>5. Organizational CoC Updates, Committee Updates, Discussion Items</b>   |                                |  |
| a) Update: County of San Diego: COVID-19 Update   |                                | Dr. Jeffrey Norris                     |
| b) Discussion: Purpose and Role of CoC Advisory Board – Organizational work plan  |                                | Tamera Kohler                          |
| c) Update: HUD CoC NOFA   |                                | Kat Durant                             |
| d) Update: HEAP and HHAP Round 2  |                                | Lahela Mattox                          |
| e) Discussion: Providing Assistance to Board Members for Advocacy and Coordination Across Efforts   |                                | Rick Gentry/Tamera Kohler/All Board    |
| <b>6. Educational Presentation</b>  |                                |  |
| a) Intersection of Homelessness and the Justice System  |                                | Susan Bower                            |
| <b>Next Board Meeting:</b> February 18, 2021. 3:00 pm – 5:00 pm. Location: Zoom Conference<br>RTFH Operational Report Outs: 1 page updates will be included in board packet |                                |  |



**Regional Task Force on the Homeless  
CoC Advisory Board Meeting Minutes  
December 17, 2020**

Read and Approved: \_\_\_\_\_  
Secretary on behalf of Governance Board

**The CoC Advisory Board meeting of the Regional Continuum of Care Council was called to order at 3:00 p.m.**

The number of board members required to reach a quorum for this board is 15. A quorum was present at this meeting with 22 attendees.

| <b>Present</b>                         |  |   |
|--|--|---|
| <b>Board Member</b>                    | <b>Organization</b>  | <b>Board Seat</b>                         |
| Chair: Richard Gentry                  | San Diego Housing Commission                                 | Public Housing Authority                  |
| Secretary: Deacon Jim Vargas           | Father Joe's Villages /SVDPV                                 | Homeless Service Provider – General       |
| Amy Denhart                            | Funders Together to End Homelessness                         | Funder Representative                     |
| Andre Simpson                          | VVSD   | Homeless Service Provider - North Inland  |
| Camey Christenson                      | 2-1-1  | Technology Business                       |
| David Estrella                         | County of San Diego HCD                                      | Public Housing Authority                  |
| Ellis Rose                             | Self   | Homeless/Formerly Homeless                |
| Greg Anglea                            | Interfaith Community Services                                | Homeless Service Provider - North Coastal |
| Jeff Gering                            | Family Health Centers of San Diego                           | Health                                    |
| Jessica Chamberlain                    | Veterans Affairs San Diego                                   | US Dept. of VA                            |
| Jo Barrett                             | HEAL Network   | Flexible                                  |
| John Brady                             | Voices of our City Choir                                     | Flexible                                  |
| Jonathan Castillo                      | PATH   | Homeless Advocate                         |
| Karen McCabe                           | Scripps/Scripps Mercy  | Health                                    |
| Kathryn Lembo                          | SBCS   | Homeless Service Provider - South Bay     |
| Keely Halsey                           | City of San Diego  | Funder Representative                     |
| Laura Tancredi-Baese                   | Home Start, Inc.   | Homeless Service Provider – East          |
| Michael Hopkins                        | Jewish Family Services of San Diego                          | Flexible                                  |
| Nick Macchione                         | SD County HHSA   | SD County HHSA                            |
| Rev. Rolland Slade                     | Meridian Baptist Church                                      | Faith Community                           |
| Sean Elo-Rivera                        | San Diego Community College District                         | Education                                 |
| Walter Phillips                        | San Diego Youth Services                                     | Homeless Service Provider – Central       |
| <b>Absent</b>                          |  |   |
| Andrew Picard                          | San Diego Workforce Partnership                              | San Diego Workforce Partnership           |
| Dimitrios Alexiou                      | Hospital Association of SD & IC                              | Health                                    |
| Vice Chair: Supervisor Nathan Fletcher | Board of Supervisors, District 4                             | Elected Official                          |
| Paul Connelly                          | City of San Diego Police Department                          | Law Enforcement                           |
| <b>Other Attendees Present</b>         |  |   |
| Angelica Davis                         | City of Chula Vista Housing Division                         |   |
| Brian Elliott                          | Councilmember Chris Ward's Office, City of San Diego         |   |
| Ester Dela                             | HUD Los Angeles Office                                       |   |
| Gary Warth                             | San Diego Union Tribune                                      |   |
| Greg Block                             | ThreeSixty Public Strategies                                 |   |
| Helene Schneider                       | U.S. Interagency Council on Homelessness                     |   |
| Holly Nelson                           | City of Carlsbad Police Department, Homeless Program Manager |   |

|   |  |
|---|--|
| Jackie MacLean  | County of San Diego HHSA                                 |
| Jennifer Gates  | City of Encinitas  |
| Jillian Kisse   | City of San Diego  |
| Kassandra Ramirez   | Home Start, Inc.   |
| Kelly Salmons   | County of San Diego HCD                                  |
| Kristine Lefebvre   | County of San Diego Probation Department                 |
| Kyla Winters  | Alpha Project  |
| Leilani Hines   | City of Chula Vista Housing Division                     |
| Lindsey Wade  | Hospital Association of San Diego & Imperial Counties    |
| Lisa Halverstadt  | Voice of San Diego                                       |
| Lynn Carr   | County of San Diego, Justice Programs Coordinator        |
| Mary Dover  | U.S. Senator Dianne Feinstein's Office                   |
| Megan O'Dowd  | County of San Diego HCD                                  |
| Omar Passons  | County of San Diego HCD                                  |
| Pat Leslie  | Point Loma Nazarene University                           |
| Peggy Peattie   | Tales of the Street                                      |
| Remy Reya   | Princeton University                                     |
| Ruben Leyva   | County of San Diego                                      |
| Ruth Bruland  | Father Joe's Village / St. Vincent de Paul               |
| Sarah Dawe  | Supervisor Nathan Fletcher's Office, County of San Diego |
| Sean Spear  | Community Housing Works                                  |
| Tareq Haidari   | County of San Diego HCD                                  |
| Thomas Theisen  | Self   |
| Zuleika Rosa  | County of San Diego HHSA                                 |
| <b>RTFH Staff Present:</b>  |  |
| Tamera Kohler, Lahela Mattox, Kat Durant, Aimee Cox, Jill Hroziencik, Jegnaw Zeggeye, Tyler Uhlig, Evan Hamner, Elizabeth Pairis, Bethany Doyen, Myleya Griffin, Cynthia Garza, Heidi Kone. |  |
| <b>Agenda Items</b>   |  |
| <b>1. Welcome and Introductions</b>   |  |
| Board Chair Rick Gentry welcomed the Board and community members to the CoC Advisory Board Meeting.   |  |
| <b>2. Consent Agenda</b>  |  |
| a) Approval of November 19, 2020 Board Meeting Minutes – Chair Rick Gentry  |  |
| <b>Board Member Discussion</b>  | N/A  |
| <b>New Action Items</b>   | N/A  |
| <b>Voting:</b>  |  |
| <b>Motion</b>   | Deacon Jim Vargas  |
| <b>Second</b>   | Karen McCabe   |
| <b>Aye</b>  | 22   |
| <b>Nay</b>  | 0  |
| <b>Abstained</b>  | 0  |
| <b>Passed Unanimously</b>   |  |
| <b>3. Board Chair Report and CEO Updates</b>  |  |

- Board Secretary Deacon Jim Vargas: Recommended the Board advocate at the State level for making it less cumbersome and less time-consuming to access funding for affordable housing.
- Board Chair Rick Gentry: Requested adding two carryover topics for today’s discussion:
  - The financially complicated way of doing business in this arena
  - The scope of service to the broader population
- CEO Tamera Kohler:
  - To date, HUD hasn’t issued information on the NOFA. Most likely it will be a very simple renewal.
  - The RTFH will bring its work plan to the Board in January.
    - Board discussions from the November meeting and today will be incorporated in the work plan.
  - One-pagers are included in the meeting packet to give updates on the following:
    - Coordinated Community Plan to End Youth Homelessness
    - Rapid Rehousing Learning Collaborative
    - CoC Support for the CoC Board
    - HUD’s 2020 Coordinated Entry Data Standards
  - The Longitudinal System Analysis Report (LSA) has been pushed back to January 2021.
  - RTFH signed an agreement with Bitfocus to be one of the pilot CoC’s for their Outreach App.
  - RTFH Dashboards have been updated and upgraded. Tutorial videos are on the RTFH website that walk through the Dashboards [www.rtfhsd.org/reports-data/](http://www.rtfhsd.org/reports-data/).
  - Recapped the work Susan Bower has led to meet with over 15 city leaders to identify their strengths, challenges and goals, and to coordinate efforts.
  - RTFH hired a communication firm, ThreeSixty Public Strategies to help RTFH and the CoC’s body of work with professional communications.
  - RTFH is reengaging with Focus Strategies to perform a complete reevaluation of our system, including the COVID-19 pieces.
  - The Evaluation Advisory Committee is being formed. A committee Chair is needed, requested the Board to let us know if any members are interested.

**4. Action Items**

**a) Vote to Approve 2021 Board Meeting Schedule – Rick Gentry/Tamera Kohler**

|                                |   |
|--------------------------------|---|
| <b>Presentation</b>            | <ul style="list-style-type: none"> <li>• Gave an overview of the rationale for meeting every other month.</li> </ul>  |
| <b>Board Member Discussion</b> | <ul style="list-style-type: none"> <li>• A question was asked about required meeting frequency.               <ul style="list-style-type: none"> <li>○ The requirement is to have at least two meetings a year.</li> </ul> </li> <li>• It was suggested to first determine the purpose and role, and main goals/strategies of this Board before making this decision.</li> <li>• The Board agreed to table this item for future consideration.</li> </ul> |
| <b>New Action Items</b>        | <ul style="list-style-type: none"> <li>• N/A</li> </ul>   |

**b) Request to HUD on 2021 Point In Time Count (PITC) Unsheltered Exception - Tamera Kohler**

|                                |   |
|--------------------------------|---|
| <b>Presentation</b>            | <ul style="list-style-type: none"> <li>• Requested the support of the Board to submit a request to HUD for an exception to not perform the unsheltered 2021 PITC due to COVID-19 pandemic safety concerns.</li> </ul> |
| <b>Board Member Discussion</b> | <ul style="list-style-type: none"> <li>• The decision to not do an unsheltered PITC in 2021 is a positive step to keep everyone safe.</li> </ul>  |
| <b>New Action Items</b>        | <ul style="list-style-type: none"> <li>• RTFH will submit the request to HUD for an exception to not perform the unsheltered portion of the 2021 PITC.</li> </ul>   |

**Voting:**

|  |  |
|--|--|
| <b>Motion</b>  | Greg Anglea  |
| <b>Second</b>  | Ellis Rose   |
| <b>Aye</b>   | 22   |
| <b>Nay</b>   | 0  |
| <b>Abstained</b>   | 0  |
| <b>Passed Unanimously</b>  |  |
| <b>5. Organization Framework Discussion</b>  |  |
| <b>a) Welcome/Introduction: New Regional HUD representative LA office, Ester Dela/Chair Rick Gentry</b>      |  |
| <b>Presentation</b>  | Ester Dela, the new Regional HUD Representative, gave an overview of her background. She is the HUD Representative for Chula Vista and El Cajon, and invited the Board to contact her with any questions at <a href="mailto:ester.f.dela@hud.gov">ester.f.dela@hud.gov</a> .   |
| <b>Board Discussion</b>  | <ul style="list-style-type: none"> <li>• N/A</li> </ul>  |
| <b>New Action Items</b>  | <ul style="list-style-type: none"> <li>• N/A</li> </ul>  |
| <b>b) Purpose and Role of CoC Advisory Board – Building off of November Discussion - Chair/CEO/All Board</b> |  |
| <b>Board Discussion</b>  | <ul style="list-style-type: none"> <li>• Advocacy: <ul style="list-style-type: none"> <li>○ Determine how we position ourselves as advocates at the State and Federal level to advocate for change from what is currently cumbersome and remove barriers that prevent us from building new affordable housing as soon as we can.</li> <li>○ Mental health services: determine how we can engage individuals experiencing homelessness in places where they are unsheltered.</li> <li>○ Advocate for additional dedicated funding resources.</li> <li>○ Advocacy work with the segment of the public who are in opposition of projects and programs in the County. Need to help paint a different picture of those experiencing homelessness.</li> </ul> </li> <li>• Messaging <ul style="list-style-type: none"> <li>○ Be timely and responsive to communications or articles expressing concerns that become public.</li> </ul> </li> <li>• Connecting to Other Systems <ul style="list-style-type: none"> <li>○ Bridge sector communication relating to the mental health issue and to education.</li> <li>○ In terms of health and housing: <ul style="list-style-type: none"> <li>▪ Build workflows so we are clearly communicating and working with each other.</li> <li>▪ Operationalize our relationship.</li> <li>▪ Look at best practices in other communities.</li> <li>▪ Determine how to use existing resources to our benefit.</li> <li>▪ Determine how to work together through Whole Person Wellness and Health Homes.</li> </ul> </li> </ul> </li> <li>• Meeting Structure <ul style="list-style-type: none"> <li>○ Decide on the focus for each Board meeting: <ul style="list-style-type: none"> <li>▪ Focus on all of the issues identified in November’s meeting; or</li> <li>▪ Select one issue for each meeting that is a higher priority and focus on what to advocate around and what action we’re seeking as a Board.</li> </ul> </li> <li>○ The Chair requested the RTFH CEO review the list of topics and categorize them, as this would aid in being able to prioritize topics.</li> </ul> </li> </ul> |

|  |  |
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|  | <ul style="list-style-type: none"> <li>▪ The CEO stated this is complete and is included in a presentation prepared for this Board.</li> </ul>   |
| <b>New Action Items</b>  | <ul style="list-style-type: none"> <li>• N/A</li> </ul>  |
| <b>c) Report Out – Governance Advisory Committee (GAC) – Greg Anglea</b>   |  |
| <b>Update</b>  | <ul style="list-style-type: none"> <li>• One of the GAC’s functions is to nominate Board member candidates. Current open seats: <ul style="list-style-type: none"> <li>○ 3 Business Seats</li> <li>○ 1 Education Seat</li> <li>○ 1 Collective Impact Seat</li> </ul> </li> <li>• Timeline: <ul style="list-style-type: none"> <li>○ Applications are on the RTFH website and are due by noon PST on January 7th.</li> <li>○ The GAC will meet on January 14th to review the candidates</li> <li>○ The GAC will bring their recommendations to this Board on January 21st</li> <li>○ The Board Slate will be brought to the General Membership on February 11<sup>th</sup>.</li> </ul> </li> <li>• The GAC is also responsible for conducting an annual review of the Governance Charter which will commence in Spring 2021.</li> </ul> |
| <b>Board Discussion</b>  | <ul style="list-style-type: none"> <li>• N/A</li> </ul>  |
| <b>New Action Items</b>  | <ul style="list-style-type: none"> <li>• Board Members were requested to submit qualified applicants to Greg Anglea.</li> </ul>  |
| <b>d) Report Out and Request - Ad Hoc Committee Addressing Homelessness Among Black San Diegans - Rolland Slade:</b>   |  |
| <b>Board Discussion</b>  | <ul style="list-style-type: none"> <li>• The Committee determined a facilitator is needed so committee members and RTFH staff can focus on listening to the community about the reasons behind homelessness among Black San Diegans.</li> <li>• The CEO gave an overview of the request to the Board. Currently this is an informational item asking for the Board’s support. Should the Board agree to support this, the RTFH will look for funding to provide a facilitator.</li> <li>• The Board agreed to support this request.</li> </ul>   |
| <b>New Action Items</b>  | <ul style="list-style-type: none"> <li>• RTFH will move forward to find funding for a facilitator for the Ad Hoc Committee Addressing Homelessness Among Black San Diegans.</li> </ul>   |
| <b>e) What this organization can do to help Board members be advocates for this group as part of day-to-day life in outreach, application, advocacy and communication (Board discussion) - Rick Gentry/Tamera Kohler/All Board</b> |  |
| <b>Board Discussion</b>  | <ul style="list-style-type: none"> <li>• Not discussed at today’s meetings due to time constraints.</li> </ul>   |
| <b>New Action Items</b>  | <ul style="list-style-type: none"> <li>• Discuss at the next CoC Advisory Board meeting.</li> </ul>  |
| <b>6. Educational Presentation</b>   |  |
| <b>a) Youth Action Board (YAB) - Aimee Cox</b>   |  |
| <b>Presentation</b>  | <ul style="list-style-type: none"> <li>• A video was shown that YAB created to demonstrate the work done by YAB.</li> <li>• Introduced Cassandra Ramirez, a Youth Systems Navigator with Home Start and a YAB representative. <ul style="list-style-type: none"> <li>○ Cassandra presented an overview of the YAB. (<i>See the presentation entitled “Youth Action Board” included in the Meeting Packet</i>).</li> </ul> </li> <li>• Aimee Cox stated a stipend for YAB committee members with lived experience has been implemented.</li> </ul>  |

|   |   |
|---|---|
| <b>Board Discussion</b>   | <ul style="list-style-type: none"> <li>• N/A</li> </ul> |
| <b>New Action Items</b>   | <ul style="list-style-type: none"> <li>• N/A</li> </ul> |
| <b>Adjournment</b>  |   |
| <p>The meeting was adjourned at 4:33 pm. The CoC Advisory Board will reconvene on January 21, 2021 from 3:00 pm – 5:00 pm via Zoom videoconference.</p> |   |

## CoC Advisory Board Slate

### January 21, 2021

| Non-Service Provider Seats |  |            |
|----------------------------|--|------------|
| Name                       | Organization   | Board Seat |
| Betsy Brennan              | Downtown San Diego Partnership   | Business   |
| Sean Spear                 | Community HousingWorks   | Business   |
| Ben Moraga                 | Sharp HealthCare Foundation  | Business   |
| Carlos Cortez              | San Diego College of Continuing Education,<br>San Diego Community College District | Education  |

# Purpose and Role of CoC Advisory Board

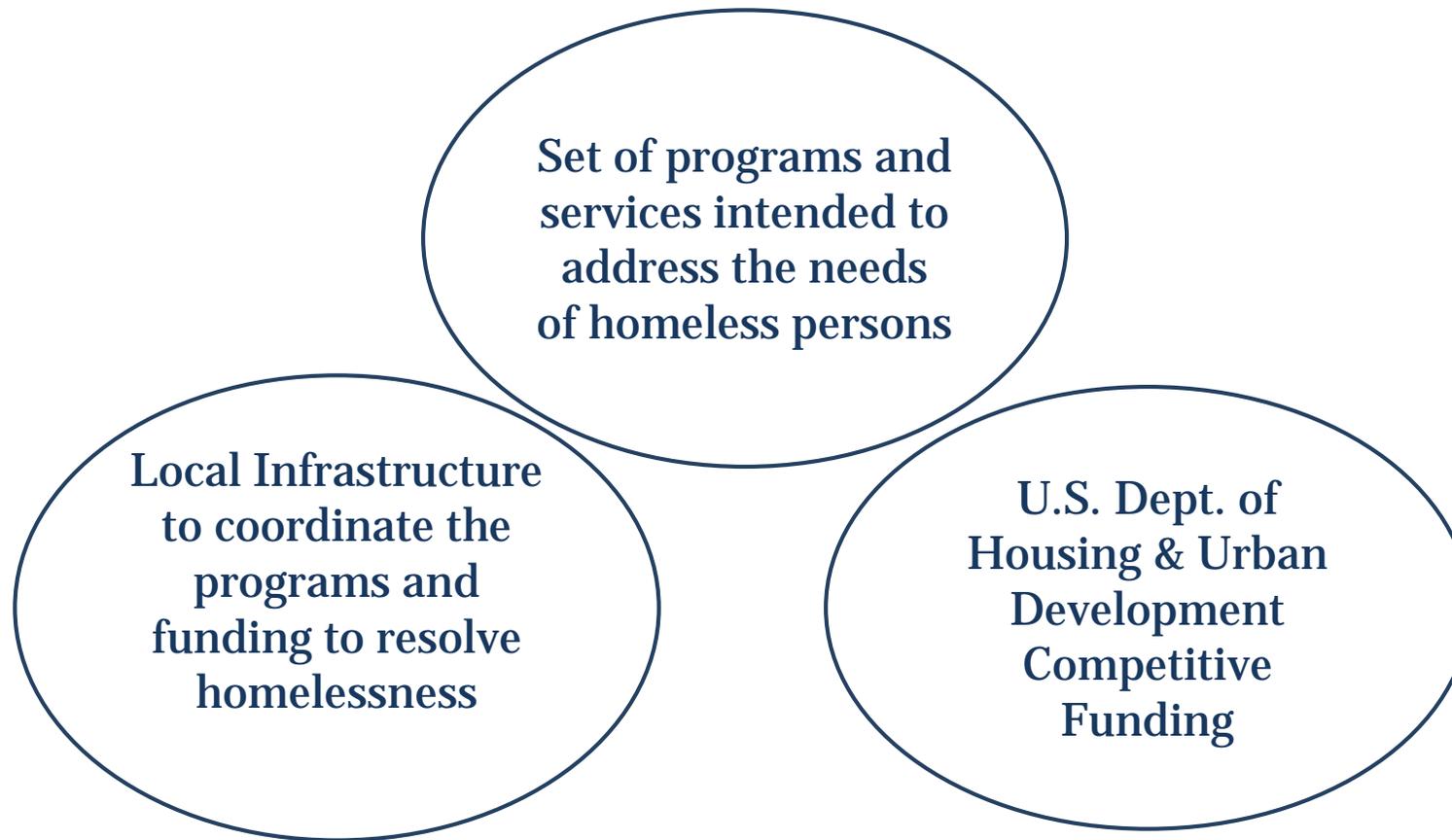
CoC Board Meeting December, 2020

Tamera Kohler, CEO



SAN DIEGO  
**Regional Task Force  
on the Homeless**

# What is the “Continuum of Care” CoC?



# Key Characteristics of the CoC

- Focus on homelessness, overlaps with other issues
- Regional system
- Community-based forum
- Coordinates the development of the homeless response system
- Coordinates application for federal funds
- Sets local priorities and standards
- Responds to local concerns
- Fulfills key functions identified in the Interim Rule

# HUD Major Funding Categories

**Entitlement Programs** - provides annual grants on a formula basis to selected cities, counties, and states. ie. CDBG, HOME ,ect.

**Competitive Programs** - opportunity for discretionary awards made through a Notice of Funding Availability (NOFA). Each funding opportunity or Program NOFA for a discretionary award has a unique title, funding opportunity number (FON), text and instructions specific to the program.

Formulas and maximum allocations include factors such as geographic areas (geocode); population size; infrastructure features; and measures of need

# Regulatory Structures

## Levels of Rules Governing HUD Programs

**Statutory** - required, permitted, or enacted by statute (legislation)

Example: Mc Kinney-Vento Act; HEARTH Act

**Regulatory** – HUD departmental regulations to ensure compliance

Example: Operating Guidelines for Interim Rule; Program OMB Circulars

**Program and CPD Guidelines** – Periodic Program Level Clarification and Principles

Example: Prioritization of Chronic (CPD 16-011)

**Competition Rules** – Specific Targets/ Changes applied to a particular competition

NOFA: Guidelines on Dedicated Housing; restrictions on use of funds

**Award Contract** – Specific agreement for use of funds

**Mandatory vs Discretionary** – Must and Shall vs. May and Should

## Recipient/Sub-Recipient Type

Unit of Government

Non-Profit

Native American/Tribal Lands and Rural Areas

# Terms and Concepts - Infrastructure

## **Administrative Entity (AEs)**

- unit of local government in an ESG Entitlement Areas
- selected by the Department of Housing and Community Development (HCD) to administer an allocation of funds provided through a formula
- must commit to administering ESG funds in collaboration with their CoC in including Non- entitlement Areas.

## **CoC Board**

- **group designated to provide oversight and governance on behalf of the CoC**
- **must be representative of the relevant organizations and of projects serving homeless subpopulations in the CoC**
- **must include at least one homeless or formerly homeless individual**
- **Board's responsibilities are defined by the CoC and described in a CoC governance charter**
- **<https://www.rtfhsd.org/wp-content/uploads/2020-October-RCCC-Governance-Charter.pdf>**

# Terms and Concepts - Infrastructure, Continued

## **Collaborative Applicant**

- eligible applicant (unit of local government, private, nonprofit organization, or public housing agency) designated by the CoC - RTFH
- collect and submit the required CoC Application for all projects locally selected for funding
- apply for CoC Planning funds on behalf of the CoC
- additional responsibilities as identified in the CoC's governance charter

## **Homeless Management of Information System (HMIS)**

- local information technology system
- used to collect client-level data and data on the provision of housing and services to homeless persons
- CoC identifies HMIS Lead Entity - RTFH
- HUD-funded homeless projects required to participate

# Terms and Concepts - Infrastructure, Continued

## **Coordinated Entry System**

- a process developed for people in a housing crisis
- fair and equal access to housing services
- quickly identified, assessed for, referred, connected to housing and assistance
- matched to potential housing/services based on participant strengths and needs

## **Written Standards**

- **required by HUD for each CoC**
- **give guidance, explanation, and expectations for CoC programs and services**
- **set standards/thresholds for achieving quality of care**
- **documents priorities**

## **Project Applicant**

- organization eligible to apply for projects under a particular funding opportunity
- prepares a proposal and request for funds
- submits to Collaborative Applicant
- proposal and performance evaluated by CoC

# Board Charter

The purpose of Board is to assist in the coordination, development, and evaluation of services and housing for populations at-risk of and experiencing homelessness through planning, education and advocacy.

- Create a system for coordinated assessment and housing prioritization for the most chronic and vulnerable homeless individuals, youth, and families;
- Reinforce a Housing First philosophy for all homeless housing and service providers;
- Increase access to permanent housing through various means including rapid rehousing, permanent supportive housing, and other viable forms of permanent housing;
- Evaluate performance of services within the Region through data collection, analysis, and monitoring;
- Plan for and conduct an annual Point-In-Time Count (PITC) of persons experiencing homelessness within the Region;
- Create capacity in communities throughout the Region to take ownership of and incorporate evidence-based practices to end homelessness;
- Develop plans to fulfill the mission of ending homelessness for all individuals, youth, and families throughout the Region.

## Role of the board

- **Cross-sector representative Board, at least one lived experience members**
- **Establish committees**
- **Support Full membership**
- **Designate an HMIS lead, Collaborative Applicant, CES**
- **Evaluate performance**
- **Establish plans to address homelessness**
- **Establish policies**
- **Set priorities**
- **Set standards**

# Coordination - How it comes together

## **CoC Board meetings: Collective impact model**

- Advocacy
- Messaging
- Regional Focus
- Data and Measures - committee presentation and discussion, RTFH
- System Enhancement – invited presenters, committees, RTFH
- Board effectiveness – outside of meetings
- Connecting to other systems- Healthcare, Benefits, etc.
- Focus on priority populations and issues
- Regional Plan

# Coordination - How it comes together

## **Full (General) membership meetings**

Membership garners community-wide commitment to ending and preventing homelessness by engaging stakeholders in all parts of the Region. the Full Membership includes a variety of community partners to the extent they are invested in ending homelessness and present in the Region.

- Carry the message forward
- Discuss performance
- Share best practices
- Policies and Procedures determined by the board
- Connecting other systems – Healthcare
- Hear from Partner agencies
- Presentation on Standards
- Updates in HMIS, CES, HUD NOFA, etc

## Coordination - How it comes together

- **Committees** – board determines, need, size and work plans – report back  
Governance- recruitment, update charter
- Evaluation – Gaps analysis, system performance, funding coordination
- Data committee - System Enhancement, program and system level, analysis
- Ad Hoc – specific areas of focus determined by the board
- Veteran committee – Veteran focus work and coordination
- Rank and Rating committee – Support HUD NOFA

**RTFH – Infrastructure or Backbone Organization - MOU operationalizes priorities, policies and procedures, staffs and supports all CoC meetings and committees**

Communities of Practice, Learning Collaboratives, HUD required trainings, compliance, PITC, HMIS, CES, Collaborative applicant, provide regional planning and coordination for the CoC as the lead agency, etc

### CoC Board Organization Framework

The following table summarizes different focus items the CoC Board brought up during the November meeting and initial input. Included are community efforts to date for each item, what is potentially needed, and the role of the CoC Board in each of the items.

| Board Focus Item and Input   | Efforts to Date   | What is Needed  | Role of Board |
|--|---|---|---------------|
| <b>Board Effectiveness</b>   |   |   |               |
| <p><b>Board Input:</b></p> <ul style="list-style-type: none"> <li>• Increase the effectiveness of this group by using the opportunities between meetings.</li> <li>• Give Board members homework such as:               <ul style="list-style-type: none"> <li>○ “Communicate these key points in your forums.”</li> <li>○ “Advocate for this...(specific issue/item/program).”</li> <li>○ “Get more information on these points and bring them back to the next meeting.”</li> </ul> </li> <li>• Board members to share innovative things happening in their fields both locally and nationally.</li> </ul> | <p>Successfully bifurcated CoC and RTFH non-profit boards in October 2020</p> |   |               |
| <b>Advocacy</b>  |   |   |               |
| <p><b>Board Input:</b></p> <ul style="list-style-type: none"> <li>• Focus on advocacy. Take a leadership role in supporting an affordable housing initiative moving forward, and make sure there are adequate funds to do our work.</li> <li>• Advocacy is needed with education for children who are either homeless or housing insecure.</li> <li>• If we’re going to take a broader advocacy voice, develop a messaging strategy that this group can agree on.</li> </ul>   |   | <p>Develop policy matrix and agenda to guide advocacy efforts</p> <p>Partner with local entities including San Diego Housing Federation, Funders Together to End Homelessness San Diego (FTEHSD), state partners such as Housing California, and other partners on advocacy activities for affordable and supportive housing.</p> |               |



| Board Focus Item and Input   | Efforts to Date   | What is Needed   | Role of Board |
|--|---|--|---------------|
| <b>Messaging</b>   |   |  |               |
| <p><b>Board Input:</b></p> <ul style="list-style-type: none"> <li>• Address the opportunity for this group to explain the work being done without making excuses.</li> <li>• We've been discussing the importance of the messaging and advocacy piece and that everyone, including this Board, needs to carry the messaging forward.</li> <li>• Amy Denhart offered messaging training to any Board members who are interested, as Funders Together contracted with a communications partner and started research on a narrative change campaign.</li> </ul> |   | <p>CoC Board partner with FTEHSD on narrative change campaign</p>  |               |
| <b>Regional Focus and Plan</b>   |   |  |               |
| <p><b>Board Input – Regional Focus</b></p> <ul style="list-style-type: none"> <li>• Prioritize a regional focus.</li> <li>• Take advantage of the opportunity for RTFH to be a hub for cities beyond the City of San Diego.</li> <li>• Invite guests that will share useful information.</li> <li>• Provide opportunities for guests and Board members to provide input</li> </ul>   | <p>RTFH provided HEAP funding to different sub-regions in the County.</p> <p>Sub-regional planning efforts:</p> <ul style="list-style-type: none"> <li>• City of San Diego Homeless Action Plan</li> <li>• North County Homeless Action Plan</li> <li>• East County Homeless Task Force</li> <li>• South Bay (Initial convening in December 2020)</li> </ul> <p>CoC Intergovernmental Roundtable meets quarterly.</p> <p>Regional Community Plan to End Homelessness – Process restarted with Focus Strategies in Feb 2020 and put on</p> | <p>Coordinated funding strategy – More funding to address homelessness than ever before – Federal (CoC, YHDP, CRF, CARES Act, etc...) State funding (HEAP, HHAP 1 and 2, PLHA, etc...)</p> <p>Support sub-regional efforts</p> <p>Finalize and implement Regional Community Plan - Incorporate sub-regional planning efforts and goals</p> <p>Increase new units of Affordable/Permanent Supportive Housing across all of San Diego County</p> |               |



| Board Focus Item and Input  | Efforts to Date  | What is Needed  | Role of Board |
|---|--|---|---------------|
|   | <p>hold due to COVID. Reengaging Focus Strategies with a target completion in 2021.</p> <p>RTFH leadership met individually with all 18 cities in the County to understand each of their unique challenges and strengths for addressing homelessness</p>   |   |               |
| <b>Data and Measures</b>  |  |   |               |
| <p><b>Board Input:</b></p> <ul style="list-style-type: none"> <li>• Determine how to measure programmatic success.</li> <li>• Analyze the data to drive the decision-making on investments. Look at the data as we improve our dashboards and see who and how many are being housed, and how many are staying housed.</li> <li>• Center data-driven decisions on racial equity and people with lived experience.</li> </ul> | <p>Changed HMIS vendors and implemented new software</p> <p>Ad Hoc Committee on Standards and Measurements (2019) – Set SPM annual targets and housing targets for all interventions. Recommended formation of small internal RTFH data working group to conduct system performance analysis on regular basis</p> <p>Created new publicly available data dashboards and promoted use. Dashboards have helped generate public presentations on performance of street outreach programs, those becoming homeless for the first time, and racial disparities</p> <p>County of San Diego has regularly reported data on COVID-19 cases among persons experiencing homelessness</p> | <p>RTFH internal data work group to focus on SPM analysis and reporting, data quality and completeness plan, and perform annual CoC Gaps Analysis. Work group needs to create 2021 work plan with key deliverables and calendar of activities. Provide data and analytics for the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans.</p> <p>Reconvene Evaluation Committee and develop committee workplan. Ensure Evaluation Committee coordinates with RTFH data work group on system performance and gaps analysis. Ensure inclusion of people with lived experience on the Evaluation Committee and make racial equity a focus.</p> <p>Use the Evaluation Committee and data work group to regularly report system</p> |               |



| Board Focus Item and Input  | Efforts to Date  | What is Needed  | Role of Board |
|---|--|---|---------------|
|   | Built For Zero initiative focused on Veteran and Youth homelessness will have strong data component  | performance data to CoC Board, membership, and community  |               |
| <b>System Enhancement</b>   |  |   |               |
| <p><b>Board Input:</b></p> <ul style="list-style-type: none"> <li>Determine what we are doing right and how we can continue to do so.</li> <li>Focus on a broader sense of system enhancement through gap analysis. Allow the gap analyses to inform how we prioritize and improve the system.</li> <li>Work not only on homeless response, but focus on looking at the systems that lead to homelessness and do more upstream work.</li> </ul> <p><b>Board Input: Lived Experience</b></p> <ul style="list-style-type: none"> <li>Focus on lived experience and listening to clients in order to better serve them.</li> <li>Overcome barriers and build trust with a population that is suffering from a number of struggles</li> </ul> | <p><b>Policy and Standards</b></p> <ul style="list-style-type: none"> <li>Unsheltered Policy adopted in Jan 2020</li> <li>Street Outreach Standards (Finalized Dec 2020)</li> <li>Rapid Re-Housing Standards (Draft in progress)</li> <li>Coordinated Entry Standards (Draft in progress)</li> <li>Updated Community Standards (Draft in progress)</li> </ul> <p>Updating Coordinated Entry System to comply with HUD CE Data Standards</p> <p>Inclusion of people with lived experience: Youth Action Board (YAB), HEAL Network, Voices of Our City Choir, and CoC Board designated spots.</p> <p>Ad Hoc Committee on Addressing Homelessness Among Black San Diegans convened in October 2020 and in process of finalizing workplan.</p> <p>Flexible Housing Pool – hired Brilliant Corners to operate model. Working with VA, YHDP RRH providers, County Local Rent Subsidy Program, and SSVF</p> | <p>Continue to educate partners on adopted Unsheltered Policy</p> <p>Implement Street Outreach standards</p> <p>Finalize and implement RRH standards</p> <p>Finalize and implement CES standards</p> <p>Finalize and implement Community Standards</p> <p>Monitor projects for adherence to standards.</p> <p>Educate all public and private funders on Community Standards</p> <p>Data work group and Evaluation Committee to conduct gaps analysis and regularly report system performance data</p> <p>Continue to support the YAB, partner with SDHF and HEAL network.</p> <p>Release RTFH shard housing report. Convene shared housing discussions within the CoC Membership to</p> |               |



| Board Focus Item and Input  | Efforts to Date  | What is Needed   | Role of Board |
|---|--|--|---------------|
|   | <p>Shared Housing: FTEHSD supported toolkit and learning collaborative. RTFH hosted shared housing forum in October 2020.</p>  | <p>continue to improve shared housing practice</p>   |               |
| <b>Connection with other Systems</b>  |  |  |               |
| <p><b>Board Input: Healthcare</b></p> <ul style="list-style-type: none"> <li>Bring housing and the health sector together.</li> <li>The health sector sees many people experiencing homelessness and do not have good workflows or communications in place to connect people to housing services.</li> <li>Recommended forming a subcommittee or work group to address this issue.</li> </ul> | <p><b>Healthcare:</b><br/>Interventions in operation:</p> <ul style="list-style-type: none"> <li>Healthcare for the Homeless Clinics</li> <li>Respite Care (aka Recuperative Care)</li> <li>Whole Person Wellness</li> <li>Health Homes</li> </ul> <p>SB – 1152 Hospital Discharge Process for homeless patients</p> <p>Coordination among County Public Health and homeless sector as part of COVID response</p> <p>2-1-1 Community Information Exchange (CIE): HMIS data shared into CIE for broader care coordination among healthcare entities (MCO's, hospitals, clinics)</p> <p>Healthy San Diego CalAIM Working Group – healthcare and homeless system stakeholders participate monthly</p> | <p>CalAIM Planning with Homeless System- CalAIM most likely rolling out 2022. Proposed “In lieu of services” will fund Respite Care, housing tenancy supports, housing related expenses (ie deposits) for targeted populations</p> <p>Convene local committee on the intersection of healthcare and homelessness. Coordinate work with CoC and CalAIM working group.</p> |               |



| Board Focus Item and Input   | Efforts to Date   | What is Needed   | Role of Board |
|--|---|--|---------------|
|  | RTFH and Father Joe’s Health Clinic part of statewide health and homeless learning collaborative in 2021  |  |               |
| <b>Priority Populations and Issues</b>   |   |  |               |
| <p><b>Board Input-Prevention:</b></p> <ul style="list-style-type: none"> <li>• Focus on homelessness prevention.</li> <li>• Focus on sustainment once in housing and make sure the systems are strong to keep people placed.</li> <li>• Analyze the attrition rates of returns to homelessness after being placed in housing, and the reasons why.</li> </ul> <p><b>Board Input-Youth:</b></p> <ul style="list-style-type: none"> <li>• Create a link between this Board to the San Diego Youth Homelessness Consortium and to Youth themselves, so we can help make recommendations around policy, funding, advocacy and best practices.</li> </ul> | <p><b>Prevention:</b></p> <ul style="list-style-type: none"> <li>• RTFH HEAP funded Prevention collaborative effort with 2-1-1 and homeless services providers</li> <li>• Jurisdictions are investing ESG funds in prevention</li> <li>• RTFH provided presentation to CoC Board in August 2020 on first time homeless and included metrics on prevention programs.</li> <li>• RTFH provided public input on AB 3088 planning that include Eviction Moratorium feedback and input on the proposed federal funds for eviction prevention and homelessness prevention.</li> </ul> <p><b>Veterans:</b></p> <ul style="list-style-type: none"> <li>• Ad Hoc Veteran’s Consortium under CoC</li> <li>• Commitment to end Veteran homelessness in 3 years in City of SD plan</li> <li>• RTFH engaged Community Solutions and Built For Zero initiative to measure an end to Veteran homelessness with funding support from Kaiser Permanente</li> </ul> | <p><b>Prevention:</b></p> <ul style="list-style-type: none"> <li>• Coordinated Prevention Strategy</li> <li>• Finalize Community Standards with Prevention Standards</li> <li>• Coordinate prevention work with 2-1-1/CIE</li> </ul> <p><b>Veterans:</b></p> <ul style="list-style-type: none"> <li>• Convene Ad Hoc Veteran’s Consortium group in 2021</li> <li>• Coordinate consortium work with BFZ initiative</li> </ul> <p><b>Youth:</b></p> <p><b>Seniors:</b></p> |               |



| Board Focus Item and Input | Efforts to Date  | What is Needed | Role of Board |
|----------------------------|--|----------------|---------------|
|                            | <ul style="list-style-type: none"><li>• City, County, and Flex Housing Pool supporting lease up strategies for Veterans especially those with HUD VASH</li></ul> <p><b>Youth:</b></p> <ul style="list-style-type: none"><li>• Coordinated Community Plan to End Youth Homelessness completed in 2019. Commitment to end Youth homelessness by 2024.</li><li>• Commitment to end Youth homelessness in 3 years in City of SD plan</li><li>• CoC is a Youth Homeless Demonstration Program (YHPD) grantee and half way through the pilot.</li><li>• Youth Action Board (YAB) is a subcommittee of the CoC</li><li>• San Diego Youth Homelessness Consortium</li><li>• HEAP and HHAP funds require dedicated youth set aside</li></ul> <p><b>Seniors:</b></p> <ul style="list-style-type: none"><li>• Serving Seniors working on community strategy to address senior homelessness</li><li>• SDHC piloted a shallow subsidy model for seniors</li></ul> |                |               |

## RTFH 2021 Work Plan - Draft

### COVID-19 Response continuation and review– RTFH leadership, advisor and strategic planner

- Convention Center strategy
- Lucky Duck/RTFH Meal Delivery with outreach teams
- “Clear the room” CES strategy and process
- After Action Report by Impact Strategies
- Hotel purchase strategy
  - HEAP underspent funds to bridge county funding \$1M
  - CES referrals for 400 clients
- PITC unsheltered change in date and process
- HUD NOFA COVID effects on collaborative application
- Support of new shelters, Resource Center models

### Strengthening RTFH Organization and Board

- 3 yr. Strategic Plan
  - Mission-(remains unchanged): RTFH is the homeless policy expert and lead coordinator for the introduction of new models and implementation of best practices for the San Diego Region
  - Guiding Objects: The Regional Taskforce on the Homeless will, as an organization, fulfill the intent of the HUD Continuum of Care program to its fullest.
  - 5 focus areas:
    - Strengthen internal processes to ensure sustainability and operational efficiency
    - Improve its ability to gather and disseminate complete and accurate data
    - Increase awareness of RTFH homeless reduction efforts and publicize RTFH successes
    - Establish revenue sources for operations independent from program grants
    - Increase RTFH participation in the development of evidence-based policy for reducing homelessness
- Board retreat
- Hire Communications team
  - Messaging, Community Engagement, Advocacy, RTFH press engagement
- Organizational and Staff Support – Budget and finance review, periodic staff/board mixer (after retreat, summer picnic, etc.).
- CEO continued executive coaching from John Hart Impact Center
- C-suite development as a team with Impact Center
- Staff training and increased skill development
- Continued participation in National conferences and convening nationally on homeless issues
- Continued support of RTFH leadership to present at National, State and local conference, panels, etc.

### **Public Information Campaign**

- What is homelessness? Separating myth from fact.
- Reduce stigma and bias – Humanize those experiencing homelessness, leverage messages from those with lived experience.
- Message MUST Stay housing focused while supporting adequate shelter needs
  - Support affordable housing and shelters being sited across region
  - proactive education work in communities looking to site housing/shelter
- Communication to jurisdictions and homeless-related Community Based Organizations
  - Best practices
  - Dashboards
  - City specific PITC data
  - Homeless system performance dashboards
- Volunteer site United Way

### **Communications**

- Clearly explain 2 board structure, reason and strengths
- Clearly define RTFH 501c3 organization– simple, concise state of purpose.
- Website overhaul
  - Representing RTFH 501c3 and CoC board
  - Public facing and user-friendly
  - Public and Partners resource repository of data, best practices and required documents such as community standards, unsheltered policy with FAQs.
- Communication to jurisdictions and homeless-related CBOs on best practices.

### **Funder Role**

- HUD Collaborative application – \$27M – CoC funds
- HEAP – 2<sup>nd</sup> year of contracting, reimbursements, monitoring and reporting
- Contingency plan to spend all HEAP by June 2021
- HHAP rounds 1 (5 year grant) & 2 (6 year grant)
  - Coordination with County, City and CoC,
  - Application Submittal and Contract Awards 2021/2022
- 2021 Goal for YHDP
  - 20+ programs operating, monitoring, reimbursement and technical assistance
  - YHDP grant recipients prepared to be competitive in 2021 NOFA
- Explore and prepare to become a CoC LFA

### **Support Homeless Plans**

- Overhaul Regional Community Plan with new COVID 19 inventory – (consider updated data)
  - January - Status Update to board (5 min info item) – where to go from here:
    - community engagement, stakeholders, lived experience
    - system performance data collected and analysis
    - Alignment:
      - San Diego city action plan
      - Regional plans
      - Youth CCP
      - Draft framework of plan
  - Summer? Draft Community Plan, solicit board feedback
  - Fall? Final plan adopted by CoC board-
    - Plan incorporates all other plans
    - Clear implementation strategies
    - Targets, benchmarks and measures to achieve goals
  - Youth Coordinated Community Plan
    - Continued YAB, committee work to bring additional partners and funding to fully implement plan beyond YHDP funds, Youth focused CES, BNL, FUP vouchers, Higher education, CWC coordination, strive to hold up the 3 “E”s Entrepreneurialism, Education and Employment
    - Focus on Foster Youth and community collaboration – Shane Harris
  - San Diego City Community Action Plan
    - RTFH CEO and staff have significant responsibilities in this plan. Data, coordination, implementation of strategies, shared goals to end Youth and Veteran Homelessness and reduce unsheltered by 50%.
      - Leading effort around youth which will follow the RTFH Youth CCP
      - Communities of Practice on Diversion and Outreach to reduce unsheltered
      - End Veterans homelessness working with VA national leaders – VASH, SSVF, Community Solutions – Built for ZERO
  - North, East, South Regional Plans
    - Support with planning funds
    - Dedicated Executive staff to help with plans
  - Built for Zero initiative to support Goals to end Veteran and Youth

### **State Government Representation of Homeless issues**

- Advocacy to Governor’s Task Force on Homelessness
  - Invitation to host Governor’s Task Force meeting in San Diego during late spring. Meeting to include tour of regional facilities and provide recommendations.
- Continued work with Senators (Atkins), Assembly members (Chris Ward, Tasha), HCD, BCHS

### **Federal Government Representation of Homeless issues**

- Work with Norm, William and Brett at HUD SNAPS
- Work with Helene USICH
- Work with LA HUD office
- Ann Oliva

### **Local Government Engagement**

- Local Jurisdictions engagement through Government Liaison
  - Share dashboard data-PITC data for planning purposes
  - Offer SME in local planning to address homelessness
  - Pull city plans into regional plan
- CoC Intergovernmental Roundtable
  - Hold minimum of three meetings each year.
  - Intergovernmental Roundtable participation as criteria in RTFH funding applications.
  - Post attendance records online
  - Chair by an Elected on CoC board

### **Point in Time Count – Continued Refinement**

- Technology-based count
- Expand outreach/volunteer training (video)
- Consult with lived experience for advice on where to count, how to count
  - Input regarding for RVs, vehicles, youth, hard to reach places, jail/enforcement timing, hospitals
  - Input regarding challenges during 3-day count, debrief with lived experience
- Analysis of test count by-name list effort
- Analysis of PITC by-name list effort – outreach follow up
- Initial release of draft count information as soon as possible
- Posting of demographic and jurisdiction data
- Add data to Annual Report
- Publicly available updated methodologies

### **Emerging Best Practices**

- Homeless Summit
- Flexible Housing Spending Pool Brilliant Corners under contract
- Diversion or Rapid Resolution
  - Conflict coaching-
  - First time homeless – focused Diversion/prevention funds
  - SSVF coordination of terms practices
- Community of Practice:

- Healthcare and Homelessness
- Diversion – train-the-trainer model
- Rapid Rehousing Learning collaborative
- Outreach housing focused – regional coordination, connection to homeless system, CES
- Housing Focused Shelter System training and work on waitlists
- Shared Housing
- SSVF shallow subsidies
- Targeted prevention

### **Strengthening and Support RTFH advisory CoC Board (RCCC)**

- Reestablish role and purpose
- Policy and Priorities
- Dashboards for Data
- Committees:
  - Governance
  - Evaluation
  - YAB
  - Veteran
  - Data
  - Racial Equity

### **COC Core Responsibilities – manage expectation of MOU**

- Collaborative Applicant – HUD NOFA
  - Use scorecard created from 2019 process to better inform grant recipients
  - Rank and Rating committee to use continue to use HUD tools
  - Engage potential new applicants in early 2020- no new applications accepted unless solicited to fill gaps, needs
- HMIS – data visualization, dashboards, new LSA, high focus on data integration with 211, Father Joe’s C-Star, Measuring performance of System and Program level projects within HMIS, support new committee on system performance goals, STELLA, client level dashboards
- CES – Continued refinement of processes, better understanding of ACCESS, clear By-Name-List (BNL) creation and use to achieve goals of reduction of Youth and Veterans, monitor data and length of time to housing, make data visual
  - Updated CES process with new HUD CES data standards
    - New CES program in HMIS
    - New Community Q (client pool)
  - Subpopulation focused orientation of CES and system planning for BNL
    - Youth
    - Veterans
    - Aging

- Compliance of CoC/ESG programs – Training & Tech Assistance
  - Identify programs of concern, monitor onsite, provide technical assistance and corrective actions plans, realignment of programs if needed
- CoC committees - Reset committee with Board restructuring changes, focus on inclusion and improved project performance.

### **Broaden Inclusion of Lived Experience**

- Identify specific minimum seats on (c)3/CoC boards
- Feedback on homeless system and providers
- Consider creation of committee of the CoC – oversight of:
  - Develop documented strategies for input by those with lived experience on all appropriate work plan goals.
  - Expand community forums at shelters, day centers, etc. regarding community needs and create pathway for feedback to Board/other stakeholders.

### **Pilot Programs**

- Prevention
- Community & Faith based programs
  - Identify most active CBO/FBOs already engaged
  - Provide education and support on best practices (Do's and Don'ts)
  - Develop a training program at RTFH, for interested community partners.
- Shared Housing
- Plan for Aging homeless population – those on fixed incomes
- Engagement with the Native American Tribes in San Diego county

### **Policy work**

- Community Standards updated
  - RRH standards
  - Outreach standards
- Racial Equity and Disparities
  - Committee recommendations implementation
- CES Priorities updated to reflect new data standards, processes and expectation
  - Identify any changed in subpopulation or assessments
- Street Outreach
  - Coordination of outreach areas per the standards
  - Adopt implementation strategies and test pilot areas
  - Ongoing implementation through community of practice, coordination with City and County

### **Work plan**

- January – Presented to Board
- July – Update with Board

# Regional Task Force on the Homeless

CoC Advisory Board  
Funding Updates  
January 21, 2021

Lahela Mattox  
Chief Operations Officer

# GOVERNOR'S BUDGET

- \$8 Billion in housing resources and \$2 Billion in homelessness resources
  - Includes funding under DHCS to implement CalAIM
    - <https://www.dhcs.ca.gov/calaim>
    - Was put in the budget last year but put on hold.
    - Key for us is the section where it proposes that Medi-Cal could pay for things like tenancy supports, respite care, housing deposits and others that are experiencing homelessness.
  - New funds for increasing affordable housing development
  - Specifically for homeless, proposing significant one-time funds for a continuation of Project HomeKey
    - \$750 million proposed to continue the Homekey Program
      - Governor has requested early action from the Legislature to authorize \$250 million
  - Administration is asking for an immediate extension of the state eviction moratorium
  - There is a statement that state and local governments focus on the 5 components of effective framework to end homelessness – prevention, shelter, housing, long-term supportive services, and conservatorship.
  - HCFC has adopted a 2-year work plan.

# FUNDING COMPARISON

|                        | <b>HEAP</b>                | <b>HHAP-1</b>                  | <b>HHAP-2</b>                  | <b>Combined HHAP</b>           |
|------------------------|----------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>Amount to Award</b> | \$15M                      | \$9M                           | \$4M                           | 13M                            |
| <b>Youth-Set-Aside</b> | \$2M                       | \$863,000                      | \$401,255                      | 1.2M                           |
|                        | <b>\$8M/yr<br/>2 years</b> | <b>\$2.5M/year<br/>4 years</b> | <b>\$1.1M/year<br/>4 years</b> | <b>\$3.6M/year<br/>4 years</b> |

- **HHAP -1 and HHAP – 2 Eligible Uses**
  - One-time funds to provide local jurisdictions with funds to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges.
  - Statutorily, funds must be fully expended by June 30, 2025
  - Does not require a shelter declaration, but did require demonstration of partnership and collaboration with the County and the City (if a large City, which San Diego is)
  
- **Additional expectations**
  - Demonstrate a commitment to address racial disproportionalities in homeless populations and achieve equitable provision of services.
  - Consider how funds are accessible to smaller and non-traditional organization that have historically served communities of color but may not have previously participated in formally in the CoC
  - How funds would address the organizational capacity of organizations that are led by Black, Latino, Asian, Pacific Islander, and Native and Indigenous people

# HHAP ELIGIBLE USES

- 1. Rapid rehousing**, including rental subsidies and incentives to landlords, such as security deposits and holding fees.
- 2. Operating subsidies** in new and existing affordable or supportive housing units, emergency shelters, non-congregant shelters, interim or bridge housing, and navigation centers.
- 3. Street outreach** to assist persons experiencing homelessness to access permanent housing and services.
- 4. Services coordination**, which may include access to workforce, education, and training programs, or other services needed to promote housing stability in supportive housing.
- 5. Systems support** for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations including families and homeless youth.
- 6. Delivery of permanent** housing and innovative solutions, such as hotel and motel conversions.
- 7. Prevention and shelter diversion** including crisis resolution, mediation and conflict resolution, creative problem solving, connection to mainstream resources, and light-touch financial assistance that directly results in a housing solution.
- 8. New navigation centers and emergency shelters**, with clients obtaining housing as the primary goal, based on demonstrated need.

# NEXT STEPS

- Meeting with HEAP awardees to discuss successes, challenges, and gaps
- Identify the funding that is currently in our community
- Analyzing the data from HEAP and YHDP, including spending within each funding priority
- Determine what community engagement will look like
- Addressing the need to build capacity
- Determine the appropriate level of funding.

# Justice System Involvement and Experiencing Homelessness

Susan Bower  
Local Government Liaison

Curtis Howard  
Person with Lived Experience

January 21, 2021

# Prevalence of Justice System Involvement

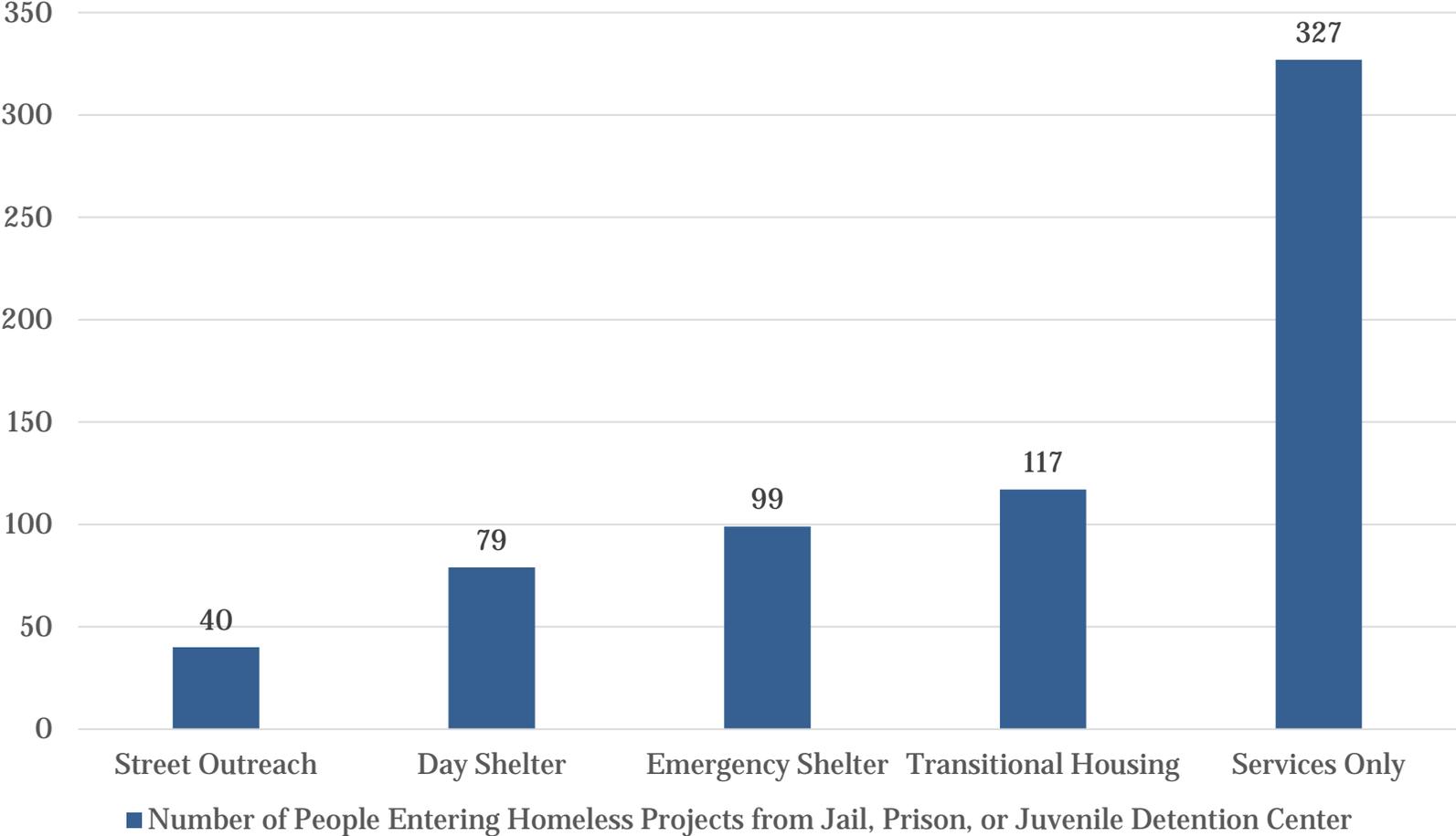
- **Probation Data:** As of October 2020, 1,032 adults on Probation were homeless (10% of their population).
- **2020 Jail Point in Time Survey:** Of the 1,017 interviewed, 25% reported being homeless prior to incarceration. Of those:
  - 84% became homeless in San Diego
  - 37% had been homeless for 12 months or longer
  - 27% identified as Black/African-American
- **2018 Point in Time Count:**
  - 643 (13%) reported they had currently on Probation/Parole
  - 3,493 (nearly 2/3) had been jail/prison/juvenile hall in the past



# Entering Homelessness System from Incarceration

**621 total persons entered the homeless system from jail, prison, or juvenile detention facility in year period**

Number of People Entering Homeless Projects from Jail, Prison, or Juvenile Detention Center



Source: RTFH Community Dashboard, date range: 12/1/19 to 11/30/20. Pulled 1/19/21

# Policy and Practice Challenges

- 90 Day Rule's impact on homeless status



- Inconsistent local criminal prohibitions and processes

# California Judges Workgroup on Homelessness

- Chaired by California's Chief Justice with 11 Judges throughout State
- **Purpose:** Develop recommendations on how the judicial branch can assist people experiencing homelessness or at-risk of homelessness
- **Timeline:** Make recommendations by Summer, 2021



## Local Efforts

Defense  
Transition  
Unit

Homeless  
Court

Community  
Care  
Coordination

HUD  
Technical  
Assistance

# Lived Experience:

Curtis Howard

