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CoC Board of Directors Meeting
August 21, 2025

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**RTFH**

SAN DIEGO'S
REGIONAL LEADER
ON HOMELESSNESS

The CoC is the central collective impact organization addressing homelessness in San Diego through coordination of resources, evaluation of the crisis response system, development of strategies and implementation of best practices for dramatically reducing and ending homelessness in San Diego County.

CoC Board Meeting Agenda

August 21, 2025 3:00pm-5:00pm

I. Standing Agenda Items:

- a. Welcome Akilah Templeton
3:00 -3:05 (5 mins)
- b. Board Chair Report Akilah Templeton
3:05 -3:10 (5 mins)
- c. CEO Update - New Executive Committee Leadership, new members Tamera Kohler
3:10 -3:30 (20 mins)

II. Action Items:

- a. Approval of June 18, 2025, CoC Board Meeting Minutes Akilah Templeton
3:30 -3:35 (5 mins)
- b. 2025 CoC NOFO Process and Recommendations to the Board Kathryn Durant
3:35 -3:40 (5 mins)

III. Informational Item

- a. Executive Orders, Federal Funding changes, effects on CoC and grantees Tamera Kohler/Greg Anglea
3:40-4:05 (25 mins)
- b. HHAP Kathryn Durant/Lahela Mattox
4:05 -4:20 (15 mins)
- c. State HHAP funding complexity - how it all has to go together Lahela Mattox
4:20 -4:45 (25 mins)

IV. Discussion Items:

V. Wrap-Up

- a. Open Discussion and Member Updates Akilah Templeton
4:45 -5:00 (15 mins)

Next Meeting Date: TBD **Time:** 3pm-5pm

Location: TBD

CoC Board Meeting Minutes

Date: June 18, 2025 **Time:** 3:00 – 5:00 p.m. **Location:** Zoom Video Conference

The CoC Board meeting of the Regional Continuum of Care Council was called to order at 3:05 p.m.

The number of board members required to reach a quorum for this board is 21. A quorum was present at this meeting.

Members Present:		
Board Seat	Organization	Board Member
Ex Officio	Regional Task Force on Homelessness	Tamera Kohler, CEO
Flexible	Meridian Baptist Church	Chair: Pastor Rolland Slade
Flexible	Community Housing Works	Sean Spear
Flexible	City of San Diego	Sarah Jarman
Flexible	Housing Innovation Partners	Jon Walters
Flexible	LIVEX, All of Us or None	Curtis Howard
Flexible	Scripps Mercy	Karen McCabe
Flexible	Wakeland Housing & Development Corp.	Jeffrey Najarian
Flexible	Jewish Family Services of San Diego	Michael Hopkins
Flexible	Blue Shield Promise	Jessica Delaney
Flexible	County of San Diego	Matthew Wechter
Flexible	Pala Housing Resource Center, Pala Band of Mission Indians	Annalee Trujillo
Flexible	Exodus Recovery	Zee King
Flexible	Serving Seniors	Paul Downey <i>(Melinda Forstey attended as Proxy)</i>
Homeless/Formerly Homeless	Lived Experience Advisors	John Brady
Homeless Service Provider – Central	PATH	Jonathan Castillo
Homeless Service Provider – General	Father Joe's Villages	Deacon Jim Vargas
Homeless Service Provider – N. Coastal	Interfaith Community Services	Greg Anglea <i>(Claudia Castro attended)</i>
Homeless Service Provider-North Inland	VVSD	2 nd Vice Chair: Akilah Templeton
Homeless Service Provider - South Bay	SBCS	Kathryn Lembo <i>(joined after item II. b.)</i>
Public Housing Authority	San Diego Housing Commission	Lisa Jones <i>(joined after item II. a.)</i>
CDBG Consolidated Plan Jurisdiction	City of Oceanside	Leilani Hines
San Diego County HHSA	San Diego County HHSA	Dijana Beck
US Dept. of VA	Veterans Affairs San Diego	Jessica Chamberlain
Public Housing Authority	County of San Diego HCDS	David Estrella
County of SD Board of Supervisors	Supervisor: District 3	1 st Vice Chair: Terra Lawson-Remer <i>(Jeffrey Yuen attended as Proxy)</i>
Members Absent:		
Flexible	Downtown San Diego Partnership	Betsy Brennan
Flexible	Community Health Group	Claudia Velasquez
Flexible	Funders Together to End Homelessness	Amy Denhart
Homeless Service Provider – East	Home Start, Inc.	Laura Tancredi-Baese
San Diego City Councilmember	Councilmember: District 3	Stephen Whitburn
Guests in Attendance:		
NAEH: Alex Visotzky; VA: Keren Garfinkel, <i>Alpha Project</i> : Sofia Cardenas		

Others in Attendance:
Adjoin: Elena Pizana Alpha Project: Kaitlin Loski; City of Carlsbad: Chris Shilling, Susan Bower; City of El Cajon: Jose Dorado; City of Oceanside: Sal Roman; City of SD Councilmember District 3: Bridget Naso; County of San Diego: Amy Vance; Exodus Recovery: Lourdes Torres; Lived Experience Advisors: Julie Porter, Kuni Stearns, Wilderness Rose Harris; Molina Healthcare: Alan Snyder, Lily Wang; PATH: Hanan Scrapper; Salvation Army: Ashley Brown; Townspeople: Melissa Peterman
RTFH Staff Present:
Alex Feyissa, Alexis Guerra Luz, Alma Vasquez, Carrie Stemrich, Gary Warth, Jegnow Zeggeye, Justin Creel, Kat Durant, Lahela Mattox, Paulette Martinez, Ronniece Boston

I. Standing Agenda Items

a. Welcome - Pastor Rolland Slade

- Chair Pastor Rolland Slade welcomed Board Members to the CoC Board Meeting.

b. Board Chair Report - Pastor Rolland Slade

- Pastor Rolland Slade gave up his time to report out to the Board.

c. CEO Report Out - Tamera Kohler

- Long-serving and retiring board members were recognized for their contributions to the CoC Board whose work centered on improving outcomes for those experiencing homelessness.
 - Pastor Roland Slade was honored for 10 years of service, praised for his leadership, compassion, and commitment, such as placing sleeping cabins on his property in El Cajon.
 - Betsy Brennan was recognized for leadership with the San Diego Downtown Partnership, her role on the Governance Committee, and advocacy during key city ordinance discussions and efforts like safe sleeping sites.
 - Michael Hopkins was acknowledged for completing a 10-year term and retiring from JFS. His work on safe parking programs and refugee services was especially impactful.
 - Paul Downey of Serving Seniors was commended for research and advocacy around senior homelessness. His work helped shape the use of shallow subsidies and shifted how the board addresses housing for seniors.
 - Ben Moraga was recognized for his leadership and transition to a key role at a large foundation. His experience is valuable in bridging the CoC work and philanthropic efforts.
 - Laura Tancredi-Baese, now retiring from Home Start, was praised for youth homelessness advocacy and supporting YHDP funding early on to help secure major funding for the region.
 - Karen McCabe served 8 years on the board and may continue serving on a committee. She was honored for her consistent advocacy for hospital discharges and vulnerable populations.

II. Action Items

a. Approval of April 17, 2025 CoC Board Meeting Minutes - Pastor Rolland Slade

- The CoC Board voted to approve the 4/17/25 CoC Board Meeting minutes.

Motion: Akilah Templeton **Second:** Jon Walters

Yay: 23 **Nay:** 0 **Abstained:** 0

Motion passed, 4/17/25 minutes approved

b. Approval of 2025-2027 Board Slate - Greg Angelea

- Governance Advisory Committee Chair Greg Angelea presented the 2025 board member slate for approval. There are 17 total open board seats, with 15 up for immediate action: 10 flexible seats, 1 lived experience seat, and 4 appointed seats.
- The GAC reviewed applications for 10 flexible seats, 4 applications for the lived experience seat.
- The 2 provider seats will be elected separately by general membership.

- This was a competitive process, and the committee emphasized maintaining representation of those with lived experience in line with past board commitments and charter amendments.
 - The proposed slate maintains the current number of lived experience representatives (five).
- Concerns were expressed that no candidates had recent lived experience (within the past 3–5 years), arguing that this undermines the purpose of the seat. Also noted: late applications were not accommodated, calling for the establishment of a formal accommodation policy.
 - Greg acknowledged these concerns and committed to working with staff and leadership on potential accommodation policies as well as revisiting the definition and prioritization of lived experience in future selection processes.
- It was suggested that creating a standard definition (such as experience within the past 3–5 years) draws parallels to models used by professional associations.
- Curtis Howard strongly opposed setting time limits on lived experience, emphasizing that trauma and insight persist regardless of how long someone has been housed. He argued for a nuanced, inclusive approach that honors depth and duration of experience.
- Jeffrey Najarian supported this stance, adding that individuals who continue working closely with unhoused populations bring vital insights, regardless of how long ago their experience occurred.
- The board acknowledged the value of both recent and long-term lived experience and agreed the topic needs further exploration.
- Greg noted opportunities for community involvement in both next year's board recruitment and the GAC, which will also open applications soon.

Motion: Greg Anglea **Second:** Jeffrey Najarian

Yay: 23 **Nay:** 1 **Abstained:** 0

Motion passed, 2025-2027 Board Slate approved

III. Informational Items:

a. Update from Veterans Consortium - Jessica Chamberlain/Keren Garfinkel

- The Veterans Consortium was established in 2015 and became a standing CoC committee in 2021, focusing on coordination, policy alignment, data oversight, and Veteran By-Name List (BNL) management. Members include veteran service providers, PHAs, the VA, and Brilliant Corners.
- Monthly and annual performance reviews identify service gaps and resource needs. The BNL is scrubbed monthly to ensure it reflects only eligible, active veterans. Housing retention is tracked and risk factors are monitored due to limited resources.
- Inflows: Average dropped from 120 to 97 veterans per month.
- Outflows: Slight increase in housing placements; decreases in returns to homelessness and inactivity.
- On average, 43 more veterans exit the system than enter each month.
- Point-in-Time Count trends for the San Diego region:
 - 54% decrease in veteran homelessness over 10 years.
 - 25% drop from 2024 to 2025, with 408 unsheltered and 235 sheltered veterans.
 - Overall homelessness increased 15% over the past decade, but dropped 7% in the past year.
- Recent planning outcomes:
 - Communication templates for consistent messaging across providers (in pilot phase).
 - Community resource guide for real-time service and bed availability (in development).
- Community engagement includes an active support of Stand Down, North County Encampment Resolution, and a VA outreach surge in July. Biweekly case conferencing continues to connect veterans to resources.
- Challenges and needs:
 - Limited shelter capacity (only 40 dedicated beds).
 - Increased need for landlord engagement and retention supports (e.g., shallow subsidies, diversion funds).

- Barriers to document acquisition (DMV, Social Security).
- Long-term tracking of housing retention and improved post-housing support.
- The Consortium has evolved into a high-functioning, data-driven body. Its collaboration with RTFH's CES team has significantly improved data quality and informed system improvements.
- Next steps include deeper analysis of housing retention trends, ongoing data refinement, provider coordination, and efforts to remove systemic barriers and expand housing options.

b. Update on YHDP grant process - Kathryn Durant

- San Diego is the first and only CoC in the country to receive a second YHDP grant.
- Awarded \$9.8M for a two-year grant focused on housing and services for youth experiencing homelessness.
- At least 50% of funding must go to housing; San Diego has committed 75% to housing.
- Funds will roll into ongoing CoC funding after the 2-year grant period.
- Up to 10% may be used for planning; RTFH is using 3% to support coordination and development.
- Key accomplishments:
 - Partnered with the Youth Action Board (YAB), a model for youth engagement, including those currently experiencing homelessness. Stipends are provided to support participation.
 - Completed community system mapping, approved a new governance structure, and submitted Part 1 of the Coordinated Community Plan (CCP) to HUD (already approved).
- New project types selected include a large joint housing project and a smaller RRH project (\$1.7M of the \$9.7M total)
- The governance structure was approved by YAB and service providers:
- Upcoming milestones:
 - July 1: Submit selected projects into e-SNAPS for HUD review.
 - July 16-17: In-person design meetings with HUD Technical Assistance, YAB, and youth service providers to refine project details.
 - August 1: Part 2 of the CCP due to HUD, including required community signatures.
 - August: Open RFP process for YHDP funds.
 - September: Project rating and selection using a process similar to the CoC NOFO, including a Rating & Ranking Committee.
 - End of 2025: Aim to launch new YHDP projects.

c. Evaluation Report of Resolutions Strategies - Lahela Mattox/Sofia Alpha Project

- The Diversion Strategy launched in 2018 using HEAP funds in response to the community need for flexible dollars, developed with Ed Boyte and tailored to San Diego's needs.
- The model evolved into Housing Problem Solving, a proactive, person-centered approach to help people resolve homelessness quickly and outside the formal system.
- Relaunched in 2021-22 with increased funding (HEAP and HHAP) and expanded training and provider partnerships.
- Key program components include:
 - Housing Problem Solving - the practice/technique used in client conversations.
 - Resolution Strategies - flexible financial assistance component (deposits, short-term rent, transportation).
- Program outcomes from 2024 data: nearly 500 households housed: 600 individuals with a 93% permanent housing exit rate.
 - Average cost per household: \$3,150 (less than shelter cost).
 - 30% served were chronically homeless; long-term shelter residents needed only financial support to exit.
 - Nov. and Dec. 2024: First time in 33 months there were more exits to housing than new entries into homelessness, directly attributed to this model.
 - Partnered with 9 contracted agencies and 19 access partners.

- Over 170 practitioners were trained in 2024 with a train-the-trainer model implemented with ongoing TA, case conferencing, and community integration planning to support housing retention.
- Alpha Project operates a diversion outreach team focused on rapid housing placements.
 - Average housing time: 34 days from engagement to move-in.
 - Diversion conversations integrated into all shelter intakes to explore immediate solutions.
 - Strong collaboration with job training programs like Kitchens for Good, enabling clients to pair income with short-term financial aid to exit homelessness.
 - In 2024, Alpha housed 68 households/120 individuals, aiming to exceed that in 2025.
 - All team members have lived experience, enhancing authenticity and client rapport.
- System Impact and Community Support
 - Significant cost-savings versus shelter and long-term housing programs.
 - Supported by local leaders: County Supervisor Terra Lawson-Remer, philanthropic partners, and managed care organizations.
 - RTFH continues to push for more flexible funding and policy support with hopes of scaling the model regionally.

IV. Discussion Items:

a. CA State HHAP 6 applications/2025 Budget/Legislative Update - Alex Visotzky

- The FY 25-26 state budget excludes HHAP funding. The FY 26-27 budget includes only \$500M for HHAP-7, down from the expected \$1B. Advocates are pushing for Trailer Bill language to restore full funding and prevent new rollout barriers.
- State delays in distributing HHAP-4, 5, and 6 funds are being used to justify cuts, citing “unspent” allocations. San Diego was awarded about \$50M in the last round, much of which is still delayed.
- CalWORKs [HSP](#) and [HDAP](#) were not cut, preserving key supports for vulnerable populations.
- Legislative updates:
 - [AB 255](#): Would allow recovery/sober housing to receive state funds; guardrails added to prevent evictions into homelessness.
 - [SB 606](#): Requires cities to assess what’s needed to reach Functional Zero for unsheltered homelessness. Advocates are working to reduce the burden on local jurisdictions.
- Federal policy and budget:
 - The President’s budget proposes a 43% cut to rental assistance programs (like Section 8).
 - No major cuts proposed to CoC or ESG, but proposed consolidation of CoC into ESG raises concerns. CoC supports PSH; ESG is geared more toward shelters/interim housing. Proposal lacks detail: bipartisan appropriators are skeptical, giving advocates room to push back.
- Additional policy changes like work requirements and 2-year time limits on rental assistance are strongly opposed - they often lead to loss of housing.
- 15,000 Emergency Housing Vouchers (EHVs) issued to California through the American Rescue Plan were originally funded through 2030 - HUD now projects funding will end in 2026.
 - Loss of this support could increase statewide homelessness by 10%.
 - Advocates are pushing for a 1-year extension and long-term integration into programs like Section 8.
- 27 California House members signed a letter supporting homeless assistance grants.
- Legislators must be consistently engaged to prioritize housing and homelessness in a crowded policy landscape.
- HHAP-6 is funded (from last year’s budget); applications due August 2025.
 - Funds will not be disbursed until 2027, with a spending period through 2029.
 - Even awarded funds have not yet been received, delaying contracts and reimbursements.
- To unlock the second half of HHAP funding, jurisdictions must show progress on at least three State Performance Measures (SPMs).
 - RTFH will conduct community engagement/education on SPMs and their impact on funding.
- There have been persistent issues with the lack of communication and transparency from HCD, which now administers HHAP (previously managed by Cal ICH).

b. Federal Budget/CoC Funding to date - Lahela Mattox

- HHAP-6 is not affected by recent budget cuts - it was already included in last year's budget.
- The application is due end of August 2025, with funds to be released in 2027 and a spending period extending through 2029.
 - RTFH will send out educational materials and requests for input - timely responses from partners are critical to meeting the deadline.
- Concerns remain about awarded fund disbursement delays when allocations have been approved.
- Application process: RTFH, the City, and the County meet regularly to develop a unified application. This round requires more detailed data and answers than past rounds.
- Community engagement meeting (required by HHAP-6) to occur during July General Membership.
- State Performance Measures (SPM) unlock the second half of HHAP funding (as seen with HHAP-4 and HHAP-5). Jurisdictions must show progress on at least three SPMs receive full funding.
 - This is complex and impacts funding recommendations at the CoC level - community engagement and awareness are crucial.
- HHAP-7 was recently added to the state budget at only \$500M (only half of past allocations).
- A round of Encampment Resolution Funds is expected in August - proposed to be cut by \$100M.
- HHAP-4: 2nd half of funding has been released to RTFH/the County, but receipt of funds is delayed.
- Challenges with the transition from Cal ICH to HCD as fund administrator are contributing to delays and communication issues.
- Despite public perception that money is available, RTFH cannot contract or reimburse providers until funds are received, and local jurisdictions won't obligate funding they haven't received due to risk and reimbursement constraints.
- There's a continued need to educate the State about how local budgeting and contracting work.

V. Wrap-Up

a. Open Discussion and Member Updates - Pastor Rolland Slade

Tamera discussed legal challenges to new HUD grant contract language:

- 8 jurisdictions initially filed a legal challenge against the language changes added to HUD CoC grant agreements. 21 more jurisdictions joined on May 21.
- June 6: court granted a preliminary injunction that prohibits HUD from enforcing or imposing the new contract conditions for the 29 jurisdictions involved.
- The legal challenge centers on language added to grant contracts post-award -not included in the competitive application or funding notice.
 - Could delay or jeopardize funding for critical services like permanent supportive housing.
- RTFH is exploring whether San Diego's CoC can be covered under this injunction to be included in without having to join the lawsuit or incur legal costs.
 - This could resemble a class action structure where all CoCs are protected even if not named. Tamera is working with the sponsoring San Francisco's legal team to explore this option.
- No grantees have yet reported funding being withheld or impacted due to the contract language.
- There is ongoing uncertainty around HUD grant agreements for RTFH not yet released.
- Any decision to associate with the lawsuit must come from the CoC Board/Executive Committee.

VI. Motion to adjourn the meeting - Pastor Rolland Slade

- a. The CoC Board voted to adjourn the meeting.

Motion: David Estrella **Second:** Sean Spear

Yay: 23 **Nay:** 0 **Abstained:** 0

Motion passed, meeting adjourned at 5:00 pm.

Next Meeting Date: August 13, 2025 **Time:** 1:00-4:30 pm **Location:** TBD

CONTINUUM OF CARE

ADVISORY BOARD ACTION/INFORMATION REPORT

TITLE OF REPORT:

2025 Continuum of Care (CoC) Competition – Annual Process

SUBMITTED BY:

Collaborative Applicant

ITEM TYPE:

☐ Information

☒ Action

☐ Recommendation/Board Policy

☐ Request to Present at Board Meeting

MEETING DATE:**PRIMARY CONTACT:**

Kathryn Durant

SECONDARY CONTACT:

TIME SENSITIVITY: ☐ No ☒ Yes (If yes, state deadline and why it's urgent)

The U.S. Department of Housing and Urban Development (HUD) Competition requires all Continuum of Care (CoC) areas seeking funds to establish funding priorities and guidelines for review of applications and to produce a rank-ordered list of projects and funding allocations for submittal to the national CoC competition. The Regional Task Force on the Homeless (RTFH) has registered the San Diego CoC for the 2025 competition. Local rating and ranking processes must be completed at least 30 days in advance of the federal due date which is anticipated to be August or September, 2025.

RECOMMENDATION:

It is recommended that the Board:

- 1) Maintain appointment of the Regional Task Force on the Homeless, Inc. as the Collaborative Applicant and HMIS Lead Agency for the 2025 process.
- 2) Authorize a Rating and Ranking Group to conduct the local scoring and ranking processes (receive, review, score local applications, determine allocations, rank order and reallocation of funds) to maximize the resources available through the 2025 competition in accordance with established policies.
- 3) Authorize the Rating and Ranking Group, in consultation with the RTFH executive staff to select standardized tools for rating and ranking project applications under this NOFO.
- 4) Authorize the Rating and Ranking Group to continue the established prioritization policies for permanent supportive housing (PSH) projects and to identify priorities for new project types based on local need, Board adopted initiatives, and competition updates.
- 5) Authorize the Rating and Ranking Group to place the CoC projects funding required system components for HMIS and CES activities at the top of the rank order, in accordance with HUD-recommended practices.
- 6) Authorize the Rating and Ranking group to adapt prioritization strategies, as necessary, to ensure maximize funding by following HUD priorities established in the FY2025 NOFO and to encourage development of new projects to fill gaps.
- 7) Authorize the RTFH, as Collaborative Applicant, to prepare the CoC Application, conduct an appeals process, and submit the final funding request to the HUD national competition and instruct the Collaborative Applicant to report the results of the local process to the Board.
- 8) Authorize the Rating and Ranking Group, in collaboration with the RTFH as Collaborative Applicant to review the Performance Improvement Plan (PIP) reports completed by low scoring FY2025 applicants as part of the Rating and Ranking Process and determine if any reallocating of funding is deemed appropriate for a successful application.
- 9) Authorize the Executive Committee of the CoC Advisory Board to take action, if needed, to ensure successful completion of the local process and application submittal.
- 10) Instruct the Collaborative Applicant to report local process at the Advisory Board meeting after submittal of the application.

OVERVIEW & BACKGROUND SUMMARY:

Nationally, HUD manages the allocation of CoC Program funds through a two-step process. CoCs complete local review and ranking processes and compile a consolidated application and priority funding list which are then submitted to HUD under the national competition. These recommendations support activities instrumental in acquiring funds to address homelessness in the San Diego region. Authorizing the Committee to implement the local process allows completion of required tasks within the anticipated HUD time constraints.

FISCAL IMPACT

In FY 2024 the RTFH was awarded \$44,053,677 CoC Competitive, Youth Homeless Demonstration Program, Domestic Violence Bonus, Housing Bonus, and planning funds. In addition, annually HUD determines if the competition will include bonus funds for new or expanded programs, typically these total up to 15% of the annual renewal amount (approximately, \$6 million dollars). The HUD CoC awards, except for leasing costs, funds must be matched by an additional 25 percent of non-HUD resources (projected at approximately \$11 million) for a total possible impact of approximately \$50 million annually for addressing homelessness.

CoC may apply for a similar level of funding using an Annual Renewal Demand method, failing to submit an application in 2025 for the full amount impacts all subsequent years' funding levels.

FUTURE ACTION NEEDED BY BOARD? If so, by what date?

Yes. No later than 30 days in advance of the CoC Application due date, a report of the results of actions, as authorized, the Board will be advised of progress on the 2025 NOFO and action may be requested at Board discretion.

STAFF/AND OR COMMITTEE STATEMENT:

Recommendation 1: The CoC Application requires annual verification of the CoC selection of a single Collaborative Applicant and Homeless Management of Information System (HMIS) Lead Agency. The recommended action meets the requirement for formal annual selection of a specific entity for these roles. The 2020-21 Board reorganization process recognized the RTFH in these roles. This action formalizes that action for the ongoing CoC process.

Recommendation 2: HUD requires local review, rating and ranking of all project applications. HUD identifies eligibility thresholds, establishes specific application rating criteria, and mandates that local processes be completed no later than certain dates throughout the process. Board authorization of the Rating and Ranking group helps to ensure compliance with the requirements that need to be completed between bi-monthly Board meetings. Authorizing the Rating and Ranking Group allows the required processes to move forward without necessitating special meetings of the Board during the restricted NOFO period. This action mirrors action taken in prior years.

Recommendation 3: HUD has developed a rating tool, which complies with the minimum threshold, and rating and ranking elements that CoCs are required to consider in determining inclusion and rank ordering of projects in the CoC application to the national competition. Two dozen threshold or rating elements are required by HUD¹. The local process can expand these criteria to identify high- performing projects that best meet local needs and to compile a competitive application in accordance with HUD guidelines. Use of the elements of the HUD Tool ensures that local rating meets HUD requirements. The HUD Tool is data-driven and includes detailed recommendations for data sources to be used in completing the tool. The RTFH as Collaborative Applicant, and the local Rating and Ranking Group incorporate each element of the HUD Tool and enhances its use in the local process to help ensure CoC compliance with HUD review requirements, standardizes review, reduces potential data entry error, and to add factors to add efficacy of projects approved during the process.

Recommendation 4: Current RTFH policies reflect HUD CPD- 16-011 guidelines, as updated, by prioritizing persons with longest term of homelessness and the highest need; these guidelines are applied to all housing types. The HUD policy specifically addresses permanent supportive housing (PSH) for chronic individuals. Approval of this recommendation supports the most recent HUD CPD guidelines and allows for matching of housing resources with client types following proven Best Practices. Verification of adoption of CDP 16-011 and its inclusion in the CoC Community Standards are typical components of annual CoC Application. Additionally, when the Rating and Ranking

Group. Local priorities such as those included in the Regional Community Action Plan to Prevent and End Homelessness in San Diego, or as endorsed by the Board through Ad Hoc and subcommittee work will be reflected in prioritization of projects the CoC Application.

Recommendation 5: In accord with HUD recommendations, rank the CoC projects funding required system components for HMIS and CES activities at the top of the rank order. These components are critical to CoC operations and are not scored using the Tool.

Recommendation 6: The details of the 2025 CoC NOFO are pending. Each year, HUD incorporates updated priorities, changes in Best Practices, and initiatives in the competition. These changes present potential opportunities to maximize funding that warrant flexibility within the NOFO rating and ranking process.

Recommendation 7: Per HUD Interim rules² only the designated Collaborative Applicant can submit the CoC application to the national competition. A final report will apprise the Board of the results of the local process and potential impact on the existing CoC system of housing and services.

Recommendation 8: The Performance Improvement Plan (PIP) policy has been in effect for three years. Projects that were required to provide an PIP for both years are subject to reallocation if the 2025 review does not reflect improved performance sufficient to meet minimum benchmarks.

Recommendation 9: The Advisory Board meets bi-monthly, this recommendation provides for unanticipated action needing Board review or approval.

Recommendation 10: This action offers transparency to the community and provides the Board with information about the results of the process.

SUMMARY OF PREVIOUS COMMITTEE AND/OR BOARD ACTION RELATED TO THIS TOPIC:

The Board has established program and population prioritization policies (Oct 22, 2015; July 18, 2016; July 2018, June 2019), CES participation standards (May 2016), HMIS policies (2020, 2022), and System Standards (May 2017, updated 2021) and adoption of CPD rule 16-011 (July 2017; updated July 2018). The Board authorized use of the elements of the HUD Universal Rating and Ranking Tool (HUD Tool) in 2018 and local adjustments to the Tool in each subsequent CoC Application year. The local Tool incorporates data from the HMIS data system into Tool. The 2023 Scoring Tool incorporated changes recommended through feedback processes from prior years.

COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS:

¹ A list of these criteria is available.

² HUD CoC Interim Rule, 2012, as amended in April 2016.

The Collaborative Applicant and Rating and Ranking group engaged community stakeholders through 1) feedback from on CoC Competition, 2) continued use of the data elements in the universal HUD Tool, and 3) potential shifts in rating criteria and funding strategies. Additionally, the General Membership and community stakeholders were provided with a series of on-line training and information sessions about the CoC, best practices, HUD regulations, and key actions. The community has ongoing access to training and CoC information through the RFHSD.org website. When the Rating and Ranking process is conducted, an on-line question and answer function will be implemented. Key feedback was received regarding specific scoring criteria, enhanced communication, and challenges in system implementation that impact the scoring process.

IMPACT ON KEY STAKEHOLDERS, PROJECTS, COMMUNITIES, OR SUB-POPULATIONS :

These recommendations are designed to support project applications reflecting the adopted policies, while concurrently maximizing points for the 2025 CoC consolidated application in the national competition. As a result, programs must align with the Housing First model, with low barrier program entrance criteria; and participate in the HMIS and the Coordinated Entry System (CES). The HUD Tool emphasizes project performance, cost effectiveness, increased income, client acuity, efficiency in moving persons from places not meant for human habitation to permanent housing, and level of client recidivism. Fiscal considerations, such as cost per bed, full expenditure of funds, and fiscal management are evaluated. Criteria related to program performance outcomes in areas tracked by HUD comprise the majority of the available points. As a result, high-performing projects will earn higher scores.

HUD also requires CoCs to demonstrate that all project applications are evaluated and ranked based on the degree to which they contribute to and improve the CoC's system performance. The components of the review and rating process include each of the required elements. The RTFH application is awarded points for its review process. Higher scores in the national competition impact the level of funding awarded for bonus projects.

CONNECTIONS TO HUD/HEARTH COMPLIANCE:

The HEARTH Act of 2009, the 2012 HUD Interim rule as amended in April 2016, and the annual NOFO guidelines govern the funds distributed through the national competition. A Grant Inventory Worksheet (GIW) of projects eligible for renewal in the FY2025 CoC competition has been approved by the SNAPS office.

COC BOARD RESPONSIBILITY CATEGORY(S):

- | | |
|---|---|
| <input type="checkbox"/> Annual Regional Planning | <input type="checkbox"/> Draft written standards for providing CoC assistance |
| <input type="checkbox"/> Approve CoC Policies | <input type="checkbox"/> Emergency Solutions Grants Evaluation & Recommendations |
| <input checked="" type="checkbox"/> Manage annual CoC funding application | <input type="checkbox"/> Conduct regular/annual CoC Plan (includes Point-in-Time Count) |
| <input type="checkbox"/> Designate and operate an HMIS | <input type="checkbox"/> Fundraise |
| <input type="checkbox"/> Develop Coordinated Entry System | <input type="checkbox"/> Other: Click here to enter text. |

ATTACHMENTS OR BACK-UP INFORMATION TO REFERENCE:

[Click here to enter text.](#)