

### OUR VISION

The core metrics in the Plan are the “People Goals,” which envision gradually declining numbers of people experiencing homelessness across all subpopulations.

### WHY THIS MATTERS

Breaking down people goals by subpopulation improves system efficiency and performance, supporting data and community-driven decisions, stronger accountability, and reduced housing barriers.

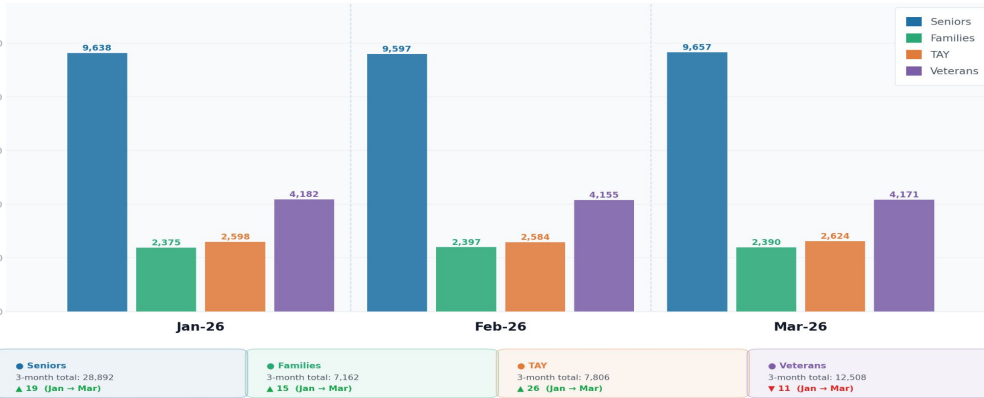
People Goal	Quarterly Coordination Efforts
<b><i>Veterans</i></b>	The Veterans Consortium is responsible for strategy, policy, and program alignment across providers. Consortium seat renewals, setting PDSA (Plan, do, study, act) cycles, onboarding of consultants, and finalization of the 2026 workplan took place during this quarter.
<b><i>Youth</i></b>	RTFH launched the Youth Ad Hoc Committee, marking a significant step toward a more coordinated, youth-centered system. RTFH’s Youth Action Board (YAB) continues actively engage in capacity-building and integrating youth voices in system design and implementation for YHDP.
<b><i>Families</i></b>	EIA Collective has been working with the Monarch School to better understand barriers families face in accessing the system. The pilot includes focus groups to explore changes to assessment tools, engagement approaches, and rental assistance to support long-term sustainability and improve housing success.
<b><i>Seniors</i></b>	The Aging & Health Ad Hoc Committee is drafting a survey that aims to identify opportunities within shelter designs throughout San Diego County to meet the needs of the aging population experiencing homelessness.
<b><i>Remaining Single Adults</i></b>	RTFH funded providers in Diversion and Resolution Strategies and provided targeted trainings in Housing Problem Solving with the goal of improving outcomes in housing placements and stabilization.
<b><i>Justice Impacted</i></b>	The Justice Impacted Ad Hoc Committee provides recommendations that help break the cycle of incarceration and homelessness by supporting safe reentry.



## SYSTEM-WIDE IMPACT

### Served Clients by Sub-Population

Monthly count

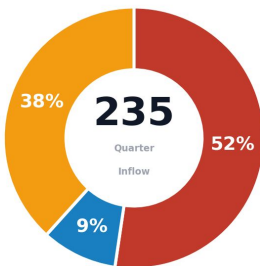


Total Clients served by subpopulation definition Jan-Mar

## HIGHLIGHT OF THE QUARTER: *Veterans*

### QUARTERLY INFLOW AND OUTFLOW\*

#### Quarterly Inflow

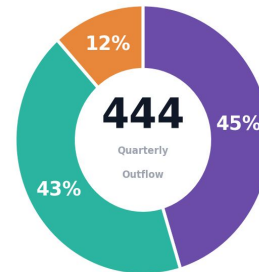


**Newly Identified**  
Total: 123 people  
52% of monthly inflow

**Returned to Active from Housed**  
Total: 22 people  
9% of monthly inflow

**Returned to Active from Inactive**  
Total: 90 people  
38% of monthly inflow

#### Quarterly Outflow



**Housed**  
Total: 201 people  
45% of monthly outflow

**Become Inactive**  
Total: 191 people  
43% of monthly outflow

**No Longer Met Criteria**  
Total: 52 people  
12% of monthly outflow

### INFLOW

**Newly Identified:** A Veteran that touched our system for the first time during the quarter

**Returned to Active from Housed:** Returned to the Active List from a Housed Status

**Returned to Active from Inactive:** Returned to the Active list from an Inactive Status

### OUTFLOW

**Housing Placements:** Veterans housed during the Quarter

**Moved to Inactive:** Veterans who were not active in the system for more than 90 days

**No Longer Meets Population Criteria:** Total number of persons who no longer meet the criteria for their respective population designation

\*This Inflow and Outflow Report represents the Built for Zero definition of "Veteran". Meaning that this data snapshot represents Single Adult Veterans 25 years of age and older.

### OUR VISION

The Plan's goals and actions become the basis for a truly unified regional strategy and system of care in reducing homelessness.

### WHY THIS MATTERS

Regional alignment brings together cross-sector partners to close systemic gaps, efficiently streamlines resource allocation for communities, and increases access to housing and stabilization.

## COORDINATED APPROACHES IN OUR SYSTEM

#### BNL

A comprehensive list of people experiencing homelessness focused on smaller geographic areas and/or subpopulations that improves the impact and scope of homelessness solutions while uplifting the idea and culture of being one overall system.

#### RHOM

The outreach community meets quarterly to address challenges with inflow, incorporate reduction strategies, including stabilization and Housing Problem Solving, and streamlining resources.

#### Community Collaboration

RTFH hosted community trainings and education sessions addressing the needs of various San Diego regions through Stabilization Training, Housing Problem Solving 101 and 201, Housing Navigation, Conflict Resolution, and trauma informed communication.

## HIGHLIGHT OF THE QUARTER: *Lemon Grove ERF*

In collaboration with the City of Lemon Grove and support from Caltrans, RTFH was awarded \$8.4 million by the State of California to address unsheltered homelessness along California State Route 94 within the City of Lemon Grove. The Encampment Resolution Funding initiative utilized a BNL to identify resource needs and align housing and supportive services between the CoC, County, and communities for BNL clients to transition into and maintain housing.



**144**

total clients provided with services



**81**

total clients moved into housing



**< 2 weeks**

avg. rate for a person to move into housing through this ERF



**2**

out of 3 encampments resolved by the end of the quarter

## COMMUNITY PROJECTS

During this quarter alone, RTFH supported several regional initiatives throughout the County, such as Oceanside/Carlsbad ERF, community outreach meetings and case conferencing, County of San Diego's regional Community Leadership Team meetings, and community-based homeless outreach meetings.

## OUR VISION

Our goal is to gradually reduce the number of people experiencing homelessness in San Diego by ensuring outflow consistently exceeds inflow.

## WHY THIS MATTERS

There are ultimately just two levers for solving homelessness - slowing inflow and accelerating outflow.

## LEVERS OF HOUSING IN OUR SYSTEM

### ERF and BNL

Combining the Encampment Resolution Funding (ERF) initiative and By-Name List (BNL) approach streamlined housing and resource access to people experiencing unsheltered homelessness to increase outflow.

### Diversion and RS

Diversion and Resolution Strategies is a housing problem-solving approach that reduces inflow and accelerates exits to permanent housing—serving as a core function of the homeless response system.

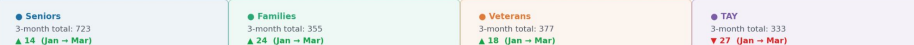
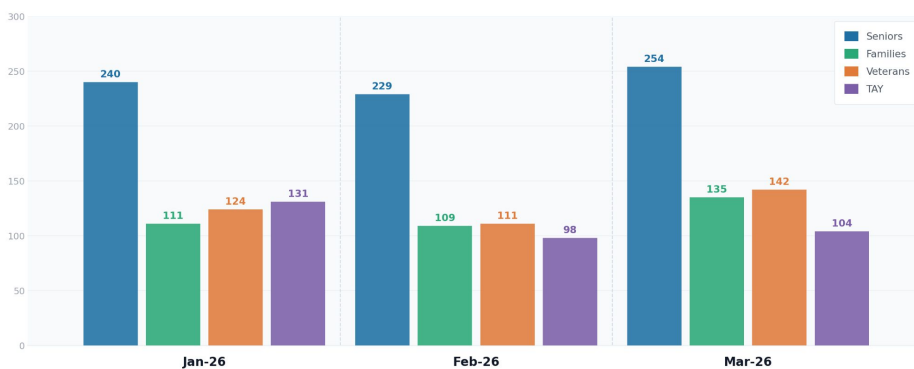
### Flexible Housing Pool

A nationally recognized systems-level strategy that secures and manages a portfolio of units to expand access, reduce leasing barriers, and provide faster pathways to housing.

## SYSTEM HIGHLIGHT

### Housed Clients by Sub-Population

Monthly count



### System Wide Housed by Subpopulation

(Jan-Mar 2026)

## 2026 PRIORITY PROJECTS

Identify and expand opportunities for increases to permanent housing through Diversion and RS, the FHP, new ERF round, HomeKey, and partner sectors.

## OUR VISION

Gradually slowing inflow into our system by preventing housing crises in the first place and/or rapidly rehousing people when they initially connect with services

## WHY THIS MATTERS

With San Diego having one of the most expensive housing markets in the U.S., layered with increasing rates of older adults experiencing homelessness and critical shortages in resources needed to maintain housing, it is vital to invest in opportunities that can address these gaps.

## APPROACHES THAT WORK IN OUR SYSTEM

### CoC Committees

RTFH advances inflow reduction by supporting CoC committees—such as Justice Impacted and Veterans—that convene cross-system partners to align strategies, strengthen coordination, and disrupt pathways into homelessness.

### Built for Zero Coaching

RTFH's partnership with Community Solutions—anchored in Veteran initiatives—leverages Built for Zero coaching and national best practices to strengthen a coordinated, community-wide framework that reduces inflow into homelessness.

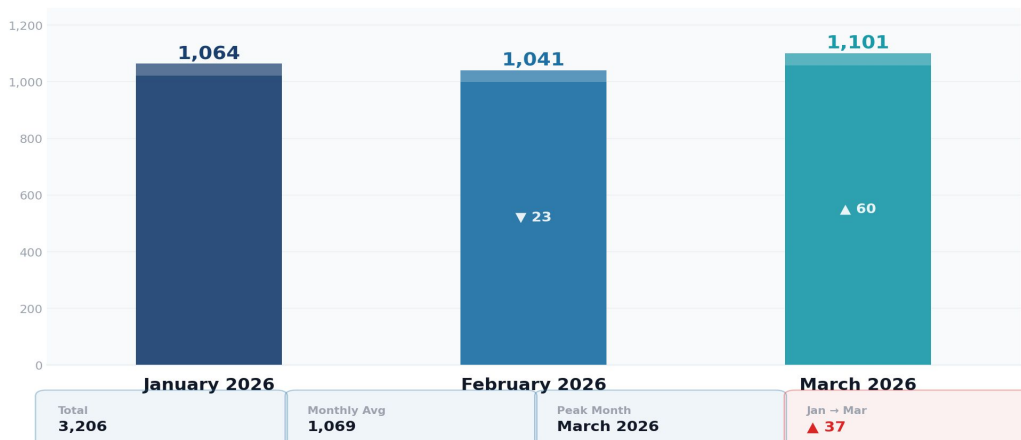
### Building System Capacity

RTFH coordinates and invests in community-wide trainings—including Stabilization, Housing Problem Solving, Housing Navigation, Leadership and Motivational Interviewing—to strengthen provider capacity and system effectiveness.

## FIRST TIME HOMELESS DATA - SYSTEM WIDE

### First Time Homeless

Monthly count · Year 2026



### First Time Homeless System Wide

(Jan-Mar 2026)

## 2026 PRIORITY PROJECTS

Expanding Diversion to national benchmarks, partnerships with the County and the San Diego Housing Commission on prevention projects, housing stabilization and navigation trainings for case management teams

## OUR VISION

Establish sector-leading practices for our Continuum of Care (CoC) responsibilities—setting a new standard for impact, accountability, and what’s possible from a high-performing system.

## WHY THIS MATTERS

Regional alignment brings together cross-sector partners to close systemic gaps, efficiently streamlines resource allocation for communities, and increases access to housing and stabilization.

## WHAT IS A CONTINUUM OF CARE (CoC)?

The federal government requires communities receiving federal homelessness funding to create a CoC, which are intended to be a regional or local planning body that coordinates housing and services and promotes a community-wide commitment to the goal of ending homelessness.

### Federal (HUD) CoC Requirements

- Serve as the Collaborative Applicant and Lead Agency for federal CoC funding
- Provide system leadership, coordination, and governance
- Operate and oversee HMIS, including data quality and reporting
- Conduct the Point-in-Time (PIT) Count and Housing Inventory Count
- Implement and manage a Coordinated Entry System (CES)
- Establish system standards and monitor program performance
- Develop and submit the annual CoC Program Application (NOFO) and report on outcomes

### State of California Requirements and System Expectations

- Demonstrate regional coordination and alignment across jurisdictions (city, county, CoC)
- Submit state funding applications and reports (e.g., HHAP) tied to performance and outcomes
- Develop and implement regional homelessness action plans
- Ensure compliance with state funding requirements and timelines
- Track, report, and improve performance on California System Performance Measures (SPMs)
- Ensure data quality, completeness, and integration across HMIS and partner systems

## Advancing a High-Performing, Nationally Leading CoC

- Host a regional conference and system convenings to align partners and advance best practices
- Develop data dashboards and analytics (e.g., inflow/outflow, equity) to inform system performance
- Lead implementation and project management of the Regional Plan to drive measurable progress
- Bring in national experts to train and support local learning collaboratives
- Convene CoCs across California to advance statewide alignment and shared strategies (CalCUB)
- Lead statewide advocacy efforts to secure and align funding (e.g., HHAP)