



OUR VISION

The core metrics in the Plan are the “People Goals,” which envision gradually declining numbers of people experiencing homelessness across all subpopulations.

WHY THIS MATTERS

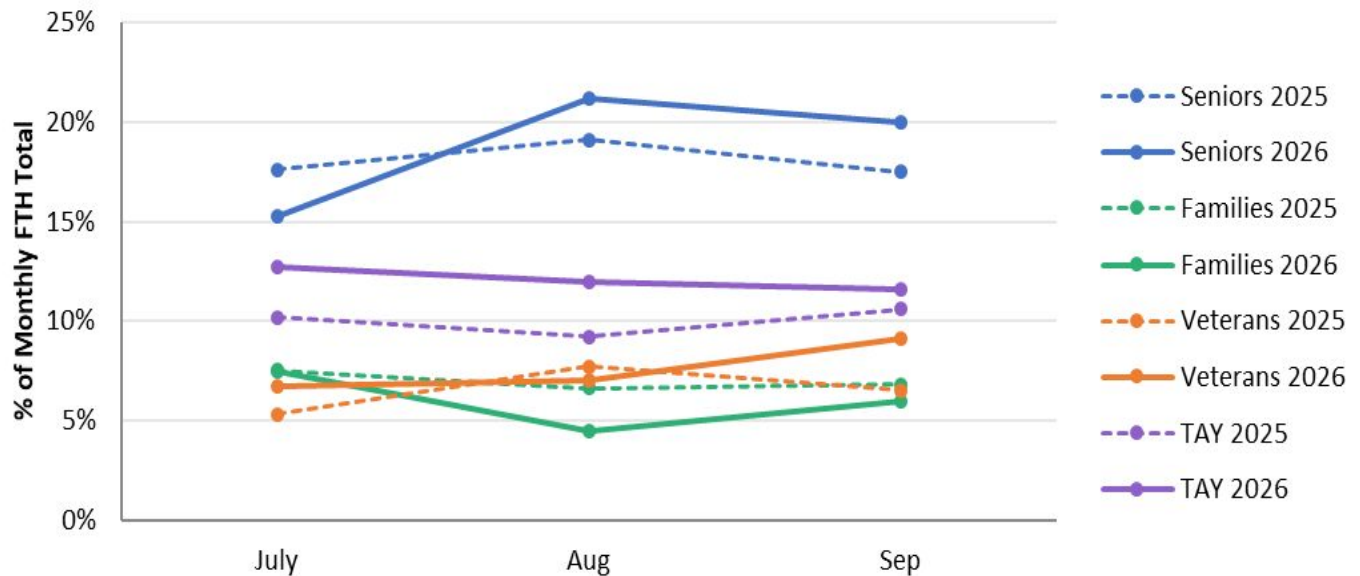
Breaking down people goals by subpopulation improves system efficiency and performance, supporting data and community-driven decisions, stronger accountability, and reduced housing barriers.

People Goal	Quarterly Coordination Efforts
Veterans	<i>Veterans Consortium and more</i> • Provided high-quality sheltered and unsheltered client lists for the Veterans Integrated Service Network (VISN) to ensure accurate, reliable data across the county. • Located in National City, Union Tower, a 94-unit affordable housing development by Wakeland, opened this summer, with 24 homes designated for veterans who have experienced homelessness. September reporting confirmed that 24 veterans had moved into stable housing.
Youth	• The San Diego Workforce Partnership invested \$4.22 million in grant funding for organizations to provide paid work experience, job training and career exploration to young people ages 14-24. • Urban Street Angels opened HarborTAY House in downtown San Diego, converting a former motel into transitional housing with 34 rooms and 54 beds for transition age youth, 18-24. • California AB 2766 – Foster Youth Housing Stability: Strengthening campus housing access for current and former foster youth and students experiencing homelessness. The legislation supports greater housing stability and educational continuity for vulnerable young adults.
Families	• Through a partnership between the City of San Diego, the San Diego Housing Commission, Catholic Charities, and private-sector partners, the expansion of Rachel's Promise Center for Women and Children will provide up to 210 beds and supportive services for single women and women with children experiencing homelessness.
Older Adults	• Philanthropist Irwin Jacobs donated \$50 million to Father Joe's Villages for a new Joan and Irwin Jacobs Family Campus that will provide more than 500 affordable homes, including 150 apartments for older adults. • The City of Imperial Beach, the County of San Diego and Wakeland Housing and Development Corporation, broke ground on The Haven on Palm, a 50-unit affordable housing development, with approximately half set aside for seniors experiencing homelessness. Construction is expected to be completed by early 2028.
Remaining Single Adults	• RTFH released its 2025 Homelessness Crisis Response System Data and Performance Report on July 8. It showed permanent housing exits increasing from 23% to 29% across all households, while also identifying adult-only households as a population experiencing longer periods of homelessness—averaging 202 days.
Justice Impacted	• San Diego County advanced efforts to support justice-impacted individuals through the development of a Resource and Reentry Hub, designed to connect individuals returning from incarceration with coordinated services and resources. • County Probation received full state approval for its CalAIM 90-day pre-release program, expanding access to health care and coordinated reentry services for eligible youth transitioning back into the community.



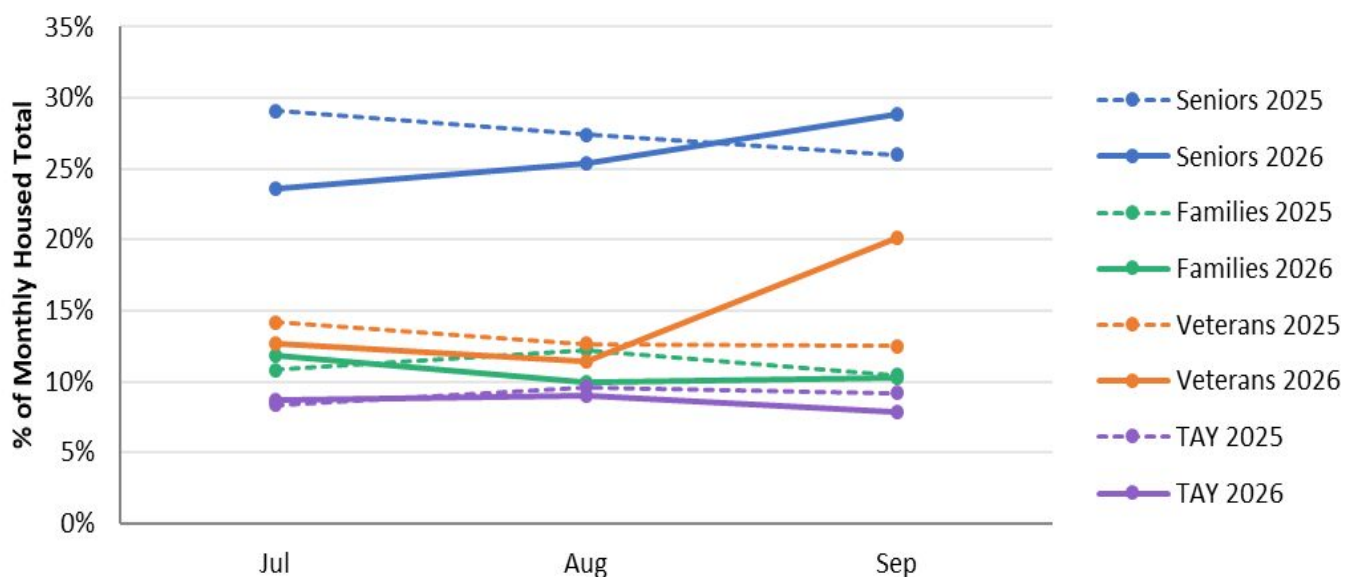
INFLOW-OUTFLOW COMPARISON

First Time Homelessness by Subpopulation



This chart compares the percentages of people who entered our homeless response system for the first time between July-Sept 2025 and July-Sept 2026.

Housing Rates by Subpopulation



This chart compares the percentages of people who exited homelessness and transitioned into housing between July-Sept 2025 and July-Sept 2026.

Seniors

Individuals age 55+ years

Families

Households with 1+ child

Veterans

Veterans age 25+ years

TAY

Youth ages 14-24



OUR VISION

The Plan's goals and actions become the basis for a truly unified regional strategy and system of care in reducing homelessness.

WHY THIS MATTERS

Regional alignment brings together cross-sector partners to close systemic gaps, efficiently streamlines resource allocation for communities, and increases access to housing and stabilization.

COORDINATED APPROACHES IN OUR SYSTEM

Coordinated Outreach and By-Name List (BNL)

RTFH supports coordinated outreach, case conferencing, and By-Name Lists to help providers identify individuals experiencing homelessness, align services, and strengthen pathways to housing.

Community Convenings & Engagement

Through General Membership meetings, Regional Homeless Outreach Meetings (RHOM), and other collaborative forums, service providers, local governments, and community partners come together to share information, strengthen partnerships, align efforts, and advance regional solutions to homelessness.

Regional Partners & System Alignment

Across San Diego County, local governments, service providers, and cross-sector partners collaborate to align resources, coordinate initiatives, and strengthen a unified regional approach to preventing and ending homelessness.

REGIONAL HIGHLIGHTS

NORTH COUNTY

- The City of Carlsbad approved [a new Homeless Impact Fund](#), enabling residents to support the work of homeless service providers in the city through donations.
- The City of Oceanside expanded its Navigation Center from 50 to 75 beds in July, increasing access to year-round shelter, housing navigation, and supportive services for people experiencing homelessness.

EAST COUNTY

- Meridian Baptist Church expands their cabin community—Meridian-Amikas Village—for women and children, from 6-10 units, building on a faith-based partnership that supports pathways to permanent housing.
- In September, MTS and Affirmed Housing broke ground on [Spring View Apartments](#) in La Mesa. It will add 145 affordable homes for individuals, families, and veterans.

SOUTH COUNTY

- Chula Vista and Imperial Beach [approved a 2-year agreement](#) that provides access to Chula Vista's pallet shelter—Chula Vista Village—for Imperial Beach residents experiencing homelessness.
- [New residential treatment and recuperative care facility](#) in National City expands care in the South Bay.

CENTRAL

- The City of San Diego approved the creation of new [Affordable Housing Preservation Fund](#) and the transfer of \$8.5 million into the fund for affordable housing preservation activities.
- VVSD hosted the [38th Annual Stand Down](#) event assisting homeless veterans with necessary resources.

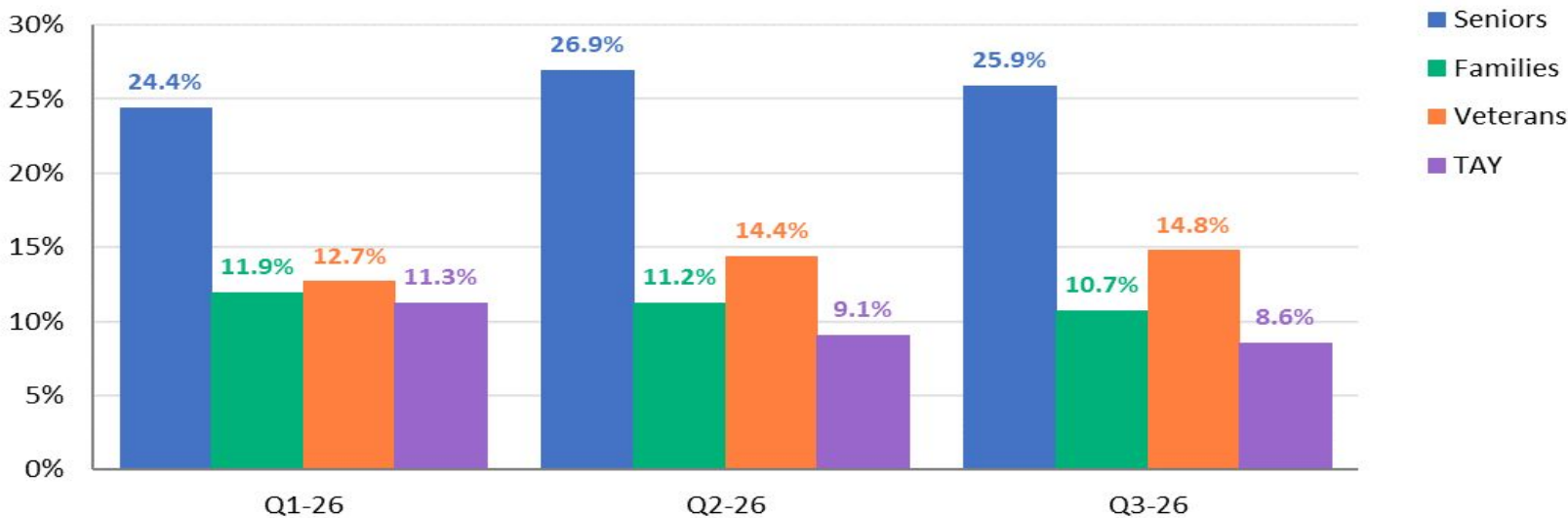
OUR VISION

Our goal is to gradually reduce the number of people experiencing homelessness in San Diego by ensuring outflow consistently exceeds inflow.

WHY THIS MATTERS

There are ultimately just two levers for solving homelessness - slowing inflow and accelerating outflow.

HOUSING RATES QUARTERLY COMPARISON



This chart compares the percentages of people (categorized by subpopulations) who exited homelessness and transitioned into housing between Quarter 1 (Jan-Mar 2026), Quarter 2 (Apr-Jun 2026), and Quarter 3 (Jul-Sep 2026).

LEVERS OF HOUSING IN OUR SYSTEM

Client Centered Approaches

Beginning July 1, San Diego County implemented new Behavioral Health Services Act (BHSA) Housing Interventions, expanding housing-related assistance, navigation, and tenancy supports for eligible individuals with significant behavioral health needs. These investments strengthen connections between behavioral health care and long-term housing stability.

In July, the San Diego Housing Commission (SDHC) fully launched the Diversion Collective, bringing together more than 20 community partners and over \$2 million in funding to help up to 600 households across San Diego County avoid shelter or return more quickly to stable housing. [View the Diversion Collective dashboards and updates.](#)

Diversion

Flexible Housing Pool

San Diego is launching the next evolution of its Flexible Housing Pool (FHP) in partnership with the County of San Diego Behavioral Health Services and the region's Managed Care Plans. Building on RTFH's six-year partnership with Brilliant Corners, which helped house more than 1,500 people, this next phase brings together CalAIM and Behavioral Health Services Act (BHSA) funding to support Transitional Rent. As the model evolves, RTFH is concluding its direct funding of the original FHP while continuing key housing activities through partnerships with local providers.

New affordable housing opportunities expanded across San Diego County this quarter, including [Mirasol Meadows in North County](#), new permanent housing units at [Father Joe's Villages in Central San Diego](#), and the acquisition of 128 apartments for long-term affordability in [Spring Valley in East County](#). Together, these developments expand and preserve affordable housing options, including opportunities for people transitioning out of homelessness.

Access to Permanent Housing



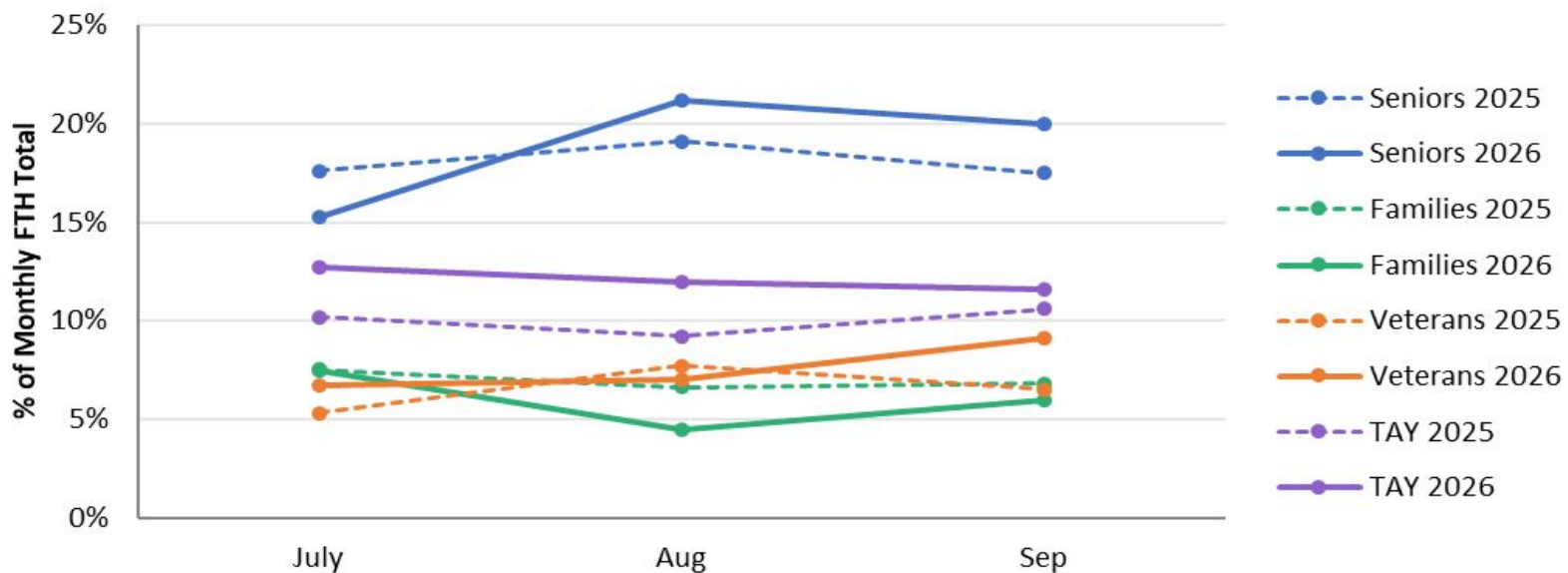
OUR VISION

Gradually slowing inflow into our system by preventing housing crises in the first place and/or rapidly rehousing people when they initially connect with services

WHY THIS MATTERS

With San Diego having one of the most expensive housing markets in the U.S., layered with increasing rates of older adults experiencing homelessness and critical shortages in resources needed to maintain housing, it is vital to invest in opportunities that can address these gaps.

FIRST TIME HOMELESSNESS



This chart compares the subpopulation percentages of people who entered our homeless response system for the first time between July-Sep 2025 and July-Sep 2026.

Seniors

Individuals age 55+ years

Families

Households with 1+ child

Veterans

Veterans age 25+ years

TAY

Youth ages 14-24

OPPORTUNITIES FOR REGIONAL ACTION AND COLLABORATION

Homelessness prevention begins long before someone enters the homeless response system. Local governments, healthcare systems, schools, aging services, legal services, businesses, and community organizations each have a critical role in identifying housing instability and intervening early. By strengthening coordination and shared responsibility across these sectors, we can prevent housing crises and help more San Diegans remain stably housed.



Aging Services

City of Vista City Council members [selected Interfaith Community Services](#) to lead its pilot rental subsidy program designed to help struggling seniors in the city avoid homelessness.



Foster Youth

In August, [San Diego County](#) authorized the next competitive solicitation for its Transitional Youth Housing Program, supporting housing stability, education, employment, and independent living for young people transitioning from foster care and juvenile justice systems.



OUR VISION

Establish sector-leading practices for our Continuum of Care (CoC) responsibilities—setting a new standard for impact, accountability, and what's possible from a high-performing system.

WHY THIS MATTERS

Regional alignment brings together cross-sector partners to close systemic gaps, efficiently streamlines resource allocation for communities, and increases access to housing and stabilization.

NATIONAL CoC LEADERSHIP

RTFH and the City of Oceanside contributed to three panel discussions at the NAEH Annual Conference, highlighting strategies for effective system governance; practical approaches to addressing encampments alongside the Atlanta CoC; and leadership strategies for navigating the political complexities of encampment resolution. Together, these sessions elevated San Diego's expertise and contributions to national conversations on homelessness policy, leadership, and system improvement.

SECTOR LEADING PRACTICES

DATA & SYSTEM INTELLIGENCE

Turning data into actionable information, transparency, and measurable system improvement.

RTFH's HMIS team implemented an additional summertime data quality monitoring process. This effort has supported our local region achieving recognized progress on the California System Performance Measures which recently unlocked additional disbursements of HHAP funds for the City, County, and CoC.

WORKFORCE & CoC CAPACITY

Building shared knowledge, skills, and practices across the organizations and people who make up our CoC.

RTFH hosted 17 workshops this quarter for staff across San Diego County. Sessions featured Iain DeJong of [OrgCode](#), who brings extensive experience in effective outreach practices across the U.S. and internationally, and Kris Freed of [Impact Consulting](#), a national leader in housing stabilization and client-centered housing solutions.

PERFORMANCE & INVESTMENT STEWARDSHIP

Using data, partnerships, and grants management to strengthen performance and maximize investment.

Federal: Following HUD's reopening of the FY26 Notice of Funding Opportunity (NOFO), [RTFH](#) submitted the CA-601 Priority Listing and Consolidated Application on Sept 29, 2026.

State: RTFH completed a competitive [Homeless Housing, Assistance and Prevention \(HHAP\)](#) funding process focused on improving housing outcomes and regional system performance.

POLICY & SYSTEM LEADERSHIP

Building regional policy capacity while advancing statewide and national alignment and advocacy.

RTFH CEO Tamera Kohler moderated [Leading the Future of San Diego](#), an executive convening hosted by Qualcomm and Father Joe's Villages, bringing together more than 50 business leaders to explore the private sector's role in addressing homelessness. The discussion focused on strengthening business leadership, strategic investment, advocacy, and partnerships to advance coordinated, lasting solutions across the region.