



PUBLIC COMMENT – Homeless Housing, Assistance, and Prevention Round 4 (HHAP-4)

The Regional Task Force on Homelessness (RTFH), as the Lead Agency for the San Diego Continuum of Care (CoC), is seeking public comment on information to be included in the CoC's application to the State of California Interagency Council on Homelessness (Cal ICH) for Homeless Housing, Assistance, and Prevention Round 4 (HHAP-4) grant funding. The application is due November 29, 2022.

Draft materials consist of:

1. **Landscape Analysis of Needs and Demographics:** Key data regarding people experiencing homelessness in the region.
2. **Landscape Analysis of People Being Served:** The number of individuals and families served, including demographic information and intervention types provided, and demographic subpopulations that may be underserved relative to their proportion of individuals experiencing homelessness.
3. **Landscape Analysis of State, Federal, and Local Funding:** Funds currently being used and budgeted to be used to provide homelessness-related services and housing opportunities.
4. **Outcome Goals:** RTFH, City of San Diego, and San Diego County developed shared outcome goals across the following system performance measures:
 - Reducing the number of persons experiencing homelessness.
 - Reducing the number of persons who become homeless for the first time.
 - Increasing the number of people exiting homelessness into permanent housing.
 - Reducing the length of time persons remain homeless.
 - Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
 - Increasing successful placements from street outreach.
 - Trackable data goals related to the Outcome Goals as they apply to underserved populations and populations disproportionately impacted by homelessness.
5. **Strategies for Achieving Outcome Goals:** Actionable strategies to implement the Outcome Goals.

Comments can be emailed to admin@rtfhsd.org. **Please provide comments no later than 5:00 p.m. on Wednesday, November 23, 2022.**

If you have any questions, please contact Aimee Cox at aimee.cox@rtfhsd.org.

Public comments will be summarized and presented to the CoC Advisory Board at their regular meeting on December 15, 2022 at 3:00pm. The meeting is conducted via Zoom and the public is welcome to watch the meeting. Click here for General Attendee [Zoom Link](#)

Table 1. Landscape Analysis of Needs and Demographics			
	People Experiencing Homelessness	Source and Date Timeframe of Data	Additional Notes
Population and Living Situations			
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	8427	PIT 2022	Person Count
# of People Who are Sheltered (ES, TH, SH)	4321	PIT 2022	Person Count
# of People Who are Unsheltered	4106	PIT 2022	Person Count
Household Composition			
# of Households without Children	29988	HMIS 01/01/2021 - 12/31/2021	Household Count
# of Households with At Least 1 Adult & 1 Child	3036	HMIS 01/01/2021 - 12/31/2021	Household Count
# of Households with Only Children	629	HMIS 01/01/2021 - 12/31/2021	Household Count
Sub-Populations and Other Characteristics			
# of Adults Who are Experiencing Chronic Homelessness	10909	HDIS 01/01/2021 - 12/31/2021	Adult and Head of Household
# of Adults Who are Experiencing Significant Mental Illness	12321	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Experiencing Substance Abuse Disorders	7281	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Veterans	4946	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults with HIV/AIDS	1004	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Survivors of Domestic Violence	6392	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Unaccompanied Youth (under 25)	3135	HMIS 01/01/2021 - 12/31/2021	Person Count
# of Parenting Youth (under 25)	338	HMIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Children of Parenting Youth	578	HMIS 01/01/2021 - 12/31/2021	Person Count
Gender Demographics			
# of Women/Girls	15786	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Men/Boys	23453	HDIS 01/01/2021 - 12/31/2021	Person Count

# of People Who are Transgender	175	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Gender Non-Conforming	3	HDIS 01/01/2021 - 12/31/2021	Person Count
Ethnicity and Race Demographics			
# of People Who are Hispanic/Latino	12770	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Non-Hispanic/Non-Latino	25576	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Black or African American	9550	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Asian	794	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are American Indian or Alaska Native	806	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Native Hawaiian or Other Pacific Islander	512	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are White	24571	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Multiple Races	1517	HDIS 01/01/2021 - 12/31/2021	Person Count

****If data is not available, please input N/A in the cell and explain why the data is not available below:***

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Permanent Housing with Services	Day Shelter	Safe Haven	Services Only	Permanent Housing - Housing only	Coordinated Entry	Other	Source(s) and Timeframe of Data	Additional Notes
Household Composition																
# of Households without Children	4106	2301	1858	7998	829	927	10640	1131	6424	105	9144	263	8542	67	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
# of Households with At Least 1 Adult & 1 Child	379	898	190	1131	123	384	316	21	1	0	622	38	556	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
# of Households with Only Children	4	22	10	167	10	107	324	0	21	0	91	0	26	0	except Diversion source is HMIS	Household Count
Sub-Populations and Other Characteristics																
# of Adults Who are Experiencing Chronic Homelessness	1578	861	458	2820	385	22	4176	484	1536	72	2846	67	3429	18	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Adult and Head of Household
# of Adults Who are Experiencing Significant Mental Illness	1883	602	909	2635	508	214	4571	548	560	88	3886	84	4458	22	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Experiencing Substance Abuse Disorders	775	216	1060	1849	225	36	2931	232	210	50	1642	14	2230	22	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Veterans	1981	1214	626	610	34	330	575	218	531	65	1643	22	923	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults with HIV/AIDS	282	30	155	288	16	8	188	25	13	4	321	0	216	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Survivors of Domestic Violence	631	622	365	1824	159	183	1998	152	526	20	2049	36	2368	11	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Unaccompanied Youth (under 25)	0	333	351	846	271	0	1069	0	531	1	1379	1	858	0	HMIS 01/01/2021 - 12/31/2021	Person Count
# of Parenting Youth (under 25)	0	145	30	99	17	0	27	0	2	0	154	0	93	0	HMIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Children of Parenting Youth	0	188	43	132	19	0	29	0	1	0	192	0	105	0	HMIS 01/01/2021 - 12/31/2021	Person Count
Gender Demographics																
# of Women/Girls	1995	2458	814	4800	411	1407	4447	446	2044	23	4624	205	4351	26	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Men/Boys	3519	2883	1704	6929	532	1117	7275	750	4361	80	6669	203	5989	40	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Transgender	28	24	12	48	7	6	51	7	30	1	73	2	58	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Gender Non-Conforming	0	0	0	1	0	0	2	0	1	0	1	0	0	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
Ethnicity and Race Demographics																
# of People Who are Hispanic/Latino	1291	1755	814	4139	333	1080	3455	298	1871	17	3608	120	3309	23	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Non-Hispanic/Non-Latino	4239	3504	1704	7344	605	1400	7802	894	4536	87	7650	287	7019	44	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Black or African American	1629	1779	609	2698	259	610	2524	306	1766	14	2970	90	2624	15	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Asian	114	93	47	278	21	53	189	26	105	1	215	6	204	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are American Indian or Alaska Native	97	87	51	281	21	25	284	22	170	1	241	13	235	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Native Hawaiian or Other Pacific Islander	76	93	29	191	4	35	129	18	73	1	142	5	143	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are White	3333	2830	1677	7327	577	1464	7783	771	4059	86	6951	270	6562	43	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Multiple Races	266	275	84	402	44	125	395	46	233	1	550	21	453	5	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>				
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 58,065,623.00	N/A	Federal Agency	Rental Assistance/Rapid Rehousing	HUD CoC funds awarded to providers in the San Diego CoC for programs and services that include permanent housing, transitional housing (TH), Joint TH-RRH, supportive services, safe haven, HMIS, administration and planning. Funds support TH leasing, PH rental assistance, case management, housing navigation, outreach, program administration and operating costs. \$28,814,796 was awarded for 21-22 and \$29,250,827 for 22-23.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023		N/A		People Exp Chronic Homelessness				Veterans	Parenting Youth	
					People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
					Systems Support Activities			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 29,605,910.04	N/A	State Agency	Outreach and Engagement	HHAP Round 1, 2 and 3 funding has been obligated to support best-practices in the following: Outreach and Engagement: RTFH funds street outreach teams throughout the San Diego region to expand services and develop outreach standards and mediation and conflict resolution; Rental assistance under prevention and diversion to support the Regional Flexible Housing Pool which secures units in the private rental market to build a portfolio of units that supports more immediate and equitable access to housing. It also includes flexible funding for landlord mitigation and to eliminate barriers to housing such as credit checks, arrears, furniture, etc.; RTFH funds Diversion activities including flexible funding to support Diversion activities. This also includes funding for Diversion Training and support to providers for implementation of program funding; RTFH has identified funding for system support activities to include HMIS and CES, racial equity work, and including people with lived experience.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023				People Exp Chronic Homelessness				Veterans	Parenting Youth	
					People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
					Administrative Activities			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>	

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [19,797] total people accessing services who are experiencing homelessness annually, representing [2,199] [fewer] people and a [10%] [reduction] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].*

Goal Narrative: The number of people accessing services has increased annually since 2018. The San Diego region is taking action to reverse that trend and reduce the number of people accessing services by 10% from the 2021 baseline by 2025.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
21,996	2,199 fewer people annually	10% reduction	19,797 people annually

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

The San Diego region is committed to reducing homelessness among Black San Diegans. Black San Diegans experience homelessness at a rate that is 6x higher than non-Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but make up 24.5% of people accessing services who are experiencing homelessness (per HDIS data). The San Diego CoC established the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to make recommendations on reducing this disparity. Those recommendations are considered in the equity strategies.

Decrease the percentage of Black San Diegans experiencing homelessness from 24.5% to 20.5% by June 30, 2025. Percentage will be determined using HDIS data for Outcome 1a: Number of people who are Black served/Total number of people served.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:

By the end of the performance period, data for the [San Diego City and County - CA-601] will show [3,983] total people experiencing unsheltered homelessness daily, representing [123] [fewer] people and a [3%] [reduction] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The 2022 PIT count showed a 3% increase (4,106) over 2020 (3,971) in the count of people experiencing unsheltered homelessness after 2 years of decline. The San Diego region is committed to making more shelter beds available, deploying more resources to connect people directly from the street to housing, and reducing the number of people experiencing unsheltered homelessness by 3% from the 2021 baseline by 2025.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
4106	123 fewer people annually	3% reduction	3,983 people annually

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

<p>The San Diego region is committed to reducing the percentage of Black San Diegans experiencing unsheltered homelessness. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. People with lived experience who are Black who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.</p>	<p>Reduce the percentage of Black San Diegans experiencing unsheltered homelessness from 22.6% to 18.6% by June 30, 2025. Percentage will be determined using Point in Time Count data collected in January 2025.</p>
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Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [11,667] total people become newly homeless each year, representing [486] [fewer] people and a [4%] [reduction] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The number of people becoming newly homeless increased from 9,612 in 2021 to 12,153 in 2022. To address this effort, we are anticipating a 4% decrease due to an increase in prevention efforts including predictive analytics, upstream prevention efforts and senior rental subsidy programs.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
<i>12,153</i>	486 fewer people annually	4% reduction	11,667 people annually

Underserved Populations and Populations Disproportionately Impacted by Homelessness

<p>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</p>	<p>Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p>
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<p>In 2021, Serving Seniors completed a comprehensive needs assessment with recommendations to combat homelessness among older adults in San Diego, and the RTFH established an Ad Hoc Committee on Aging and Homelessness (chaired by the CEO of Serving Seniors) to address the needs of older adults. Their recommendations were considered in framing goals and strategies for this application.</p> <p>The homeless population in the San Diego region is aging. Data pulled from the HMIS between October 1, 2020 and September 30, 2021 showed that 27% or just under 10,000 unique individuals who received services were 55 years of age or older, and older adults made up about 41% of the chronically homeless population (3,000 adults). In 2020, one out of every four unsheltered San Diego County residents was an adult age 55 and over and 50% also reported a chronic health condition. Many were homeless for the first time. 2020 Point in Time Count data revealed that 43% of unsheltered seniors (55 years of age or older) were experiencing homelessness for the first time, and 88% became homeless in San Diego.</p> <p>HDIS data was not provided for the older adult subpopulation. Looking at system data generated from HMIS for the past three HUD federal reporting years (October 1 to September 30) for first time homeless into shelters and permanent housing projects, the percentage of older adults experiencing homelessness for the first time has been decreasing, and additional focus will help to prevent future increases:</p> <p>2020-2021: 1,953 individuals (21% of all people experiencing homelessness for the first time) 2019-2020: 2,315 individuals (24% of all people experiencing homelessness for the first time) 2018-2019 1,859 individuals (26.7% of all people experiencing homelessness for the first time)</p>	<p>Reduce the number of adults 55 years of age or older who become homeless for the first time from 21% to 18% by June 30, 2025.</p> <p>Performance will be measured using HMIS system data for first time homeless into shelters and permanent housing projects.</p>
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Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
 By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [4,953] total people exiting homelessness into permanent housing annually, representing [495] [more] people and a [11%] [increase] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The number of people exiting homelessness into permanent housing decreased from 4,531 in 2021 to 4,458 in 2022. . To address this effort, we are anticipating a 11% increase in permanent housing placements due to an increase in housing resources including the flexible housing pool.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
4,458	495 more people annually	11% increase	4,953 people annually

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
The San Diego region is committed to increasing the percentage of Black San Diegans exiting homelessness to permanent housing. Black San Diegans experience homelessness at a rate that is disproportionately higher (6x higher) than non-Black San Diegans and Black San Diegans remain homeless longer. Per HDIS data, the percentage of Black San Diegans exiting to permanent housing was higher than the average for all San Diegans, however, the percentage exiting to permanent housing has declined. The San Diego region aims to increase outflow from homelessness for Black San Diegans to reduce the overall percentage of Black San Diegans experiencing homelessness.	Increase percentage of Black San Diegans exiting homelessness to permanent housing from 26% to 30% by June 30, 2025.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
 By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [129] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [3] [fewer] days and a [2.5%] [reduction] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The length of time persons remain homeless has increased from 118 days in 2021 to 132 days in 2022. To address this effort, we are anticipating a 2.5% reduction of 3 days due to an increase in housing resources including expanded outreach, flexible housing pool and diversion efforts.

Outcome Goals July 1, 2022 - June 30, 2025
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Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
132	3 fewer days annually	2.5% reduction	129 people annually
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>		
The San Diego region is committed to decreasing the average length of time Black San Diegans remain homeless. Per HDIS data, the average number of days a person experienced homelessness in San Diego has increased by 14 days from 118 days to 132 days. During the same period, the average number of days Black San Diegans experienced homelessness increased from 143 days to 146 days. The San Diego region aims to reduce the number of days Black San Diegans experience homelessness by 14 days (9.8%) by June 30, 2025.	Decrease the length of time Black San Diegans remain homeless from 146 days to 132 days by June 30, 2025.		

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.			
Goal Statement: By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [7%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [0] [change] people and a [0%] [change] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: The number of persons that return to homelessness within two years after exiting to permanent housing has decreased from 11% in 2021 to 7% in 2022. This significant decrease is due to increased diversion efforts, housing stability efforts and upstream prevention. Due to this, our goal is to remain at the 7% metric.			
Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	0	0	7% of people annually
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>		

<p>Ending youth and young adult homelessness is both a national and a local priority. In 2019, HUD awarded the San Diego CoC \$7.94 million to develop a youth-driven ecosystem of care to prevent and end youth homelessness. The CoC adopted the San Diego County Coordinated Community Plan to Prevent and End Homelessness to guide strategies and investments. This plan was incorporated as part of the City of San Diego Community Action Plan on Homelessness and the RTFH Regional Community Action Plan to Prevent and End Homelessness in San Diego. Youth made up 2,200 people seeking services in 2020 (HMIS) and 513 people counted in the 2020 Point in Time Count. Per HDIS data, Unaccompanied Youth (18-24 years) made up a higher percentage of the total persons seeking services each year between 2018 and 2020 (4% in 2018, 5% in 2019, and 7% in 2020) and returned to homelessness after exiting homelessness to permanent housing at a rate higher than the average of all persons in 2018 (11% all persons, 13% youth), 2019 (12% all persons, 15% youth), and 2020 (11% all persons, 13% youth).</p>	<p>Decrease the percentage of Unaccompanied Youth (18-24) who return to homelessness after exiting homelessness to permanent housing from 13% to 11% by June 30, 2025.</p>
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Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
 By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [1,961] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [383] [more] people and a [24%] [increase] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: Successful placements from street outreach decreased from 1,961 in 2021 to 1,578 in 2022. To address this effort, we are anticipating a 24% increase in successful placements due to more robust outreach efforts and increased staffing of outreach teams.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1,578	383 more people annually	24% increase	1,961 people annually

Underserved Populations and Populations Disproportionately Impacted by Homelessness

<p>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</p>	<p>Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p>
<p>The San Diego region is committed to increasing exits from street outreach to emergency shelter, and transitional housing or permanent housing destinations among Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. Black people experiencing homelessness who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.</p>	<p>Increase the percentage of Black San Diegans served in street outreach who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations from 27% to 32% by June 30, 2025.</p>

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Increase Access to Housing: Maximize use of existing rental stock by expanding landlord incentives and the Flexible Housing Pool and implementing shared housing strategies at a system level. Like many communities, San Diego is faced with low vacancy rates and high housing costs, which make it challenging for people experiencing homelessness to find rental units. The Flexible Housing Pool has been an effective tool for working with landlords and securing units in existing rental markets across San Diego County. The FHP will be expanded to increase the number of units for Veterans, youth, families, and older adults who have rental subsidies. RTFH will also continue to support efforts with community partners to build a shared housing system in San Diego.</p>	
Timeframe	
By June 30, 2025	
Entities with Lead Responsibilities	
Regional Task Force on Homelessness	
Measurable Targets	
Increase the number of units available through Brilliant Corners for Veterans, youth, families and older adults. Shared housing targets to be determined through an RFP process.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.

<p>Street Outreach: Build upon previous successes expanding non-law enforcement housing-focused street outreach with case management to navigate people to emergency shelter and housing. Train street outreach workers in the CoC Street Outreach Standards to continue to move programs from contact-based outreach to housing-focused outreach that is client-centered and uses motivational interviewing and trauma-informed care. Implement technology to enhance outreach coordination and document where people are being engaged and the locations of encampments. Investments will be made in areas of need within the county where existing funding may be expiring and other revenue sources are unavailable.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Timeframe</p>	
<p>By June 30, 2025</p>	
<p>Entities with Lead Responsibilities</p>	
<p>RTFH, City of San Diego, County of San Diego, providers</p>	
<p>Measurable Targets</p>	
<p>The number of outreach workers to be funded will be determined after an assessment of gaps in coverage across the county and an RFP process.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Housing Retention and Tenancy Supports: Build system capacity to provide housing retention and tenancy support services to prevent returns to homelessness by people who have exited from homelessness to permanent housing. Provide direct tenancy support services and/or training for providers to support clients with housing location and completing applications and housing retention services, including crisis intervention, health and safety visits, independent living skills development, unit habitability inspections and resolving disputes with landlords. May also include access to mainstream benefits and health and behavioral health services, and connections to vocational and educational resources.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless.

Timeframe	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
By June 30, 2025	
Entities with Lead Responsibilities	
Regional Task Force on Homelessness, County of San Diego, City of San Diego	
Measurable Targets	
Types of resources and number of positions to be supported to be determined through an RFP process.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Prevention and Diversion Services: Expand prevention and diversion activities to help people who are at-risk of homelessness stabilize in housing. This can include training to implement CoC standards for homeless prevention, conflict resolution training, flexible funding to address urgent needs to avoid an episode of homelessness (resolution strategies), shallow subsidies to prevent returns to homelessness, or shared housing strategies. RTFH has strong policies and procedures to support the use of flexible funds and in 2021, coordinated a series of community trainings and developed a local toolkit to support shared housing models.	
Timeframe	
By June 30, 2025	
Entities with Lead Responsibilities	
Regional Task Force on Homelessness, County of San Diego, City of San Diego	
Measurable Targets	
The number of people to be served will be determined in an RFP process.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Racial Equity: Race is the largest predictive factor for homelessness in the United States. And today in the San Diego region, where Black people make up only five percent of the population, Black people are 6 times more likely than non-Black people to experience homelessness. RTFH will work with Black San Diegans experiencing homelessness, the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, and Equity In Action to take actions identified in the San Diego Continuum of Care Ad Hoc Committee on Addressing Homelessness Among Black San Diegans Action Plan to more effectively reach Black San Diegans, quickly and permanently end their homelessness, and eliminate racial bias in homeless service delivery. Possible actions include: bring diversity, equity & inclusion training to service providers, focusing on front line staff to ensure positive interactions with Black people; create a public-facing equity dashboard, update it quarterly, and use data to inform improvement processes to generate better outcomes; and center the voices of people with lived experience who are Black to share power and transform oppressive structures that silence and marginalize this population.</p>	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Timeframe</p>	
<p>By June 30, 2025</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Regional Task Force on Homelessness, Ad Hoc Committee Addressing Homelessness Among Black San Diegans, City of San Diego, County of San Diego</p>	
<p>Measurable Targets</p>	
<p>To be determined in collaboration with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans</p>	